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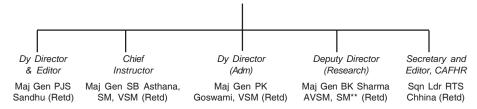
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- ⁵ *Ibid.*, p. 9.
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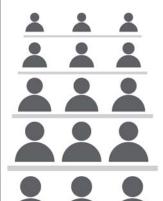
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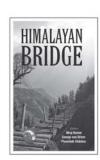
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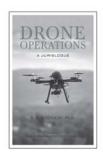
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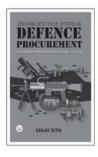
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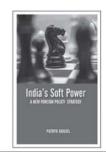














Editorial

This Issue opens with the two first prize winning essays by the co-winners of the Lieutenant General SL Menezes Memorial Essay Competition 2015 on the subject 'Has Strategic Military Restraint during Most of the Last Six Decades Served India's National Interests?' Lieutenant General GS Katoch, PVSM, AVSM, VSM has concluded that the answer is 'yes' and such a policy would continue to serve India's interests in the coming decades too. On the other hand, Colonel Ashwin Baindur argues that 'strategic restraint' in Indian policy has arisen more from the default options of a non-assertive Indian state rather than as a conscious policy choice. It has served us well most of the time but it has also led to missed opportunities and has been at the cost of India becoming a great power. Colonel Baindur further goes on to recommend major reorientation of India's decision making institutions and processes on strategic issues to realise our full potential.

India's geostrategic environment and the emerging world order have often been discussed through the pages of USI Journal. In the next article, General Deepak Kapoor, PVSM, AVSM, SM, VSM (Retd), former Chief of Army Staff analyses the 'Challenges of a Two Front Threat' from a strategic perspective. The author concludes that this threat would remain and is likely to get further accentuated with the growing nexus between China and Pakistan; we might as well develop capabilities to not only manage but to deter such an eventuality.

The next article 'China's Policies – Their Regional and Global Impacts' by Major General Nguyen Hong Quan, PhD of the Vietnamese Defence Forces examines the recent shifts in China's policies and activities, and how these are impacting regional stability and security. As China moves to expand its spheres of influence and to break the US stronghold, it also undermines trust amongst neighbouring countries which in the long run is not likely to serve Chinese interests.

As indicated in the Ninth White Paper published in May 2015, China had undertaken far reaching military reforms and the transformation which are underway. The next two articles 'China's Military Reforms: Strategic Perspectives' by Major General GG Dwivedi, SM, VSM and Bar, PhD (Retd) and 'Continuing Evolution of Chinese Armed Forces – A Review of Recent Organisational Changes' by Commander MH Rajesh carry out an in-depth analysis of these changes and their ramifications, particularly for India. As per Major General Dwivedi, the thrust of these reforms is on how best the PLA capabilities can be optimised to further China's aspirations as a rising global power. Commander Rajesh has focussed on the 'Battle Zones' (theatre commands) which have replaced the earlier Military Regions and how this may achieve greater jointness in command, operations and combat support.

In today's world, social media has taken centre stage. Apart from transforming the world into a kind of 'global village', internet has had other repercussions too; some not to the advantage of mankind. Major General Ashish Ranjan Prasad, VSM in his article 'Combating Cybercrime' examines how this has become a part of modern day life and what all remedial measures are required in investigation, administrative and legal fields. Citizen awareness holds the key and for a country like India – it is a major challenge. International cooperation which is still in a nascent stage is another aspect that India will have to pay attention to as India still remains a non-signatory to the Budapest Convention.

Every time a terrorist strike hits India, there is a renewed interest in Special Forces operations and then it dies down. So has been the case in respect of some of the other functional commands like Cyber, Space and Special Forces. In the next article 'Special Forces Command – An Imperative for India', Lieutenant General PC Katoch, PVSM, UYSM, AVSM, SC (Retd) examines the concept of Special Forces Operations and the need for the same in the Indian context. He also looks at the possible organisational structure and the strategic employment of Special Forces to safeguard India's national security in a futuristic context.

It takes a long time to build capabilities. He concludes that keeping in view India security environment there is no time to be lost.

Continuing in the same vein, the next article 'Small War Big Lessons: Chechen Conflict' by Brigadier PS Mann, SM, VSM (Retd) analyses the Chechen Conflict and the Russian response to highlight the role of the Special Forces and the importance of 'Winning Hearts and Minds' in such conflicts. The author emphasises that in internal conflict situations the support of the people is extremely important in not only winning the war but to ensure peace and stability in the long run.

In the next article 'Emerging Nuclear Trends in Asia', Dr Roshan Khanijo has analysed the nuclear trends of the declared nuclear weapons states in Asia viz.; Pakistan, China, North Korea and India. The common factor that impacts these trends is China. The development of tactical nuclear weapons by Pakistan and its impact on deterrence has also been analysed. The author feels that keeping in view the emerging nuclear trends, nuclear weapons would continue to play an important role in Asian nations' security architecture. If that be so, it is important for India to not only develop credible nuclear deterrence but also to fine tune its nuclear signalling mechanism as that also forms part of deterrence.

The last piece as usual is an update on the ongoing 'India and the Great War Centenary Commemoration Project' which continues to gather momentum as we approach the halfway mark. I am happy to share with our readers that USI Centre for Armed Forces Historical Research in collaboration with Commonwealth War Graves Commission has undertaken to develop an outreach programme which would help to create the awareness in the schools, colleges and universities about the contribution and sacrifices of the Indian soldiers during the First and the Second World Wars. Together in the two wars, India fielded nearly 3.80 million soldiers, out of which over 1,60,000 made the supreme sacrifice. The programme also extends to the remembrance of

those who felt in the wars fought since Independence and helps us, the present generation, to remember the deeds of valour and sacrifice by our forefathers and feel not only a legitimate pride but also to try and emulate them in Service of the Nation.

Read on

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Lieutenant General SL Menezes Memorial USI Essay Competition 2015*

Has Strategic Military Restraint during Most of the Last Six Decades Served India's National Interests?

Lieutenant General GS Katoch PVSM, AVSM, VSM®

Introduction

It is widely believed by sections of the strategic community and many informed as well as ordinary Indians that our political leaders are reluctant to use military force as an instrument of state policy. The perception of our defensive mindset was reinforced by a seminal RAND study by George Tanham in 1992. This cemented the conviction that we have a culture of Strategic Military Restraint; a culture considered passive, submissive, negative and hence against national interest. This essay has a 'directional hypothesis' which examines whether a conjectured point exists. The hypothesis of this essay is that what is perceived to be India's culture of strategic military restraint is a realist strategic culture which has served its interests. India has pursued an aggressive military policy when national interests have demanded the same.

The Concept of Strategic Culture

Strategic culture is a concept applied to draw actionable conclusions whenever competing. This may be on the sports field, in corporate affairs or in the competition between nations. A brief definition of Strategic Culture is that it is 'a world view of the

Journal of the United Service Institution of India, Vol. CXLVI, No. 603, January-March 2016.

EThis essay competition is 'open to all across the globe'. Lieutenant General Menezes, PVSM, SC (1922-2012) was commissioned into the 4th Bombay Grenadiers on 30 May 1943 and retired as Vice Chief of Army Staff on 31 Jul 1980. He was the ex-officio Vice President of the USI Council and was also an elected Member of USI Council for many years.

^{*}This is a slightly edited version of the essay which was the co-winner of the First Prize in Lieutenant General SL Menezes Memorial USI Essay Competition, instituted in 2015 on a subject related to the Armed Forces Historical Research.

^eLieutenant General GS Katoch PVSM, AVSM, VSM was commissioned into the 2nd Battalion the J&K Rifles (2 JAK RIF) on 11 Jun 1977 and later commanded 9 JAK RIF on the Line of Control. He has the distinction of having attended the Special Operations and Irregular Warfare Programme at the Naval Post Graduate School, Monterey, the USA in 2005 where he was awarded Masters degree in Defence Analysis. Presently, he is Director General of Directorate of Perspective Planning at IHQ of MoD (Army).

strategic community of a particular country'.³ A more specific definition is that it is 'a distinctive body of beliefs, attitudes and practices regarding the use of force, which are held by a collective and arise gradually over time, through a unique protracted historical process'.⁴

India's Strategic Culture of Military Restraint

An Analysis of Post-Independence Strategic Military Restraint

Restraint means to hold back from doing something. In the military field this means that while sabres may rattle at the tactical level, at the strategic level war would be initiated only after a detailed cost-benefit analysis.

The decision to go in for a UN supervised ceasefire in 1948 in J&K, the Tashkent Agreement in 1965 and the restraint displayed post the 2001 attack on the Indian Parliament are among some of the examples quoted of our passivity. The current proliferation of all types of media, including social media, instantly brings criticism of policy decisions in every home for debate, and at times uninformed comments. In such an environment the media finds it beneficial to hype tactical actions to strategic heights to increase readership or Television Rating Points.

Real time publicity given to incidents without verification arouses passions. In a parliamentary democracy the hype, more often than not, provides grist to the mills of the opposition. This imposes severe pressure on a democratic government to either be restrained when it should not be restrained, or conversely whip up war hysteria. Examples are the Kandahar hijacking in Dec 1999,⁵ when weeping relatives on TV petitioning the Prime Minister, added to pressure on the Government to give-in to the demands of the hijackers.⁶ The other extreme was the reaction in Jan 2013, post the beheading of two Indian soldiers by Pakistanis at the Line of Control (LC). Reprehensive as that act was, an attack on armed soldiers deployed on the LC is not strictly a terrorist act as compared to an attack on unarmed civilians. While the media built up a war frenzy, the then Chief of Army Staff made a realist military statement that "[India] will retaliate against Pakistan's attack at a place and time of our choosing."7 India did retaliate in a less publicised manner, a militarily correct action. The publicised media or political warmongering and unpublicised military reaction, create

an impression that we are 'soft' and shy away from 'hard' actions. This however, is disproved by the facts given below :-

- (a) In 1947-48 India embarked upon militarily consolidating the Country by taking proactive actions in Hyderabad and Junagarh even while it was engaged in a near total war with Pakistan in Kashmir and struggling with the challenges of Partition. The war in Kashmir was pursued as aggressively as possible by a fledging Government whose strategic military choices were prone to interference by the Governor General Lord Mountbatten and British commanders on both sides.⁸
- (b) In 1961, India liberated Goa, Daman and Diu by military force in the face of strong condemnation from the complete western world and its professed stand of not using military force to settle disputes.⁹
- (c) In 1962, India did not hesitate to assert McMahon Line as the border and followed the 'forward policy' in Ladakh and NEFA. Although, this was due to 'criminally faulty intelligence inputs' which led to an incorrect assessment that it would not be challenged by the Chinese People's Liberation Army;¹⁰ and is not relevant to the current argument.
- (d) In 1965, the subdued Indian reaction in the Rann of Kutch was more a result of the geographical difficulty for India to sustain operations there. ¹¹ This was taken by Pakistan as a sign of Indian timidity which emboldened it to launch Operation *Gibraltar* in Kashmir. India's proactive strategy was evident in her readiness to strike back across the International Border (IB) towards Lahore and Sialkot.
- (e) The 1971 War was a classic case of display of military restraint to gain favourable world opinion and then launch an orchestrated counter offensive campaign. This led to India's first strategic victory.
- (f) The 1987 Sumdorong Chu incident was countered with aggressive posturing by India. The result was that India and China restarted their dialogue which led to the 1993 Agreement to ensure peace and tranquility along the Line of Actual Control (LAC).

- (g) The 1974 and 1998 Nuclear tests can in no way be labelled as a strategy of military restraint.
- (h) The decision in 1984 to preempt and occupy the Siachen Glacier and being prepared for a protracted conflict in an exceedingly difficult terrain was not strategic restraint.
- (i) The 1999 restraint in not striking across the LC in Kargil was a considered strategic decision which enabled India to use sizable military and air power to achieve its objectives without enlarging the conflict.
- (j) The build-up and calibrated use of force to combat insurgencies in Nagaland, Mizoram, Punjab and Kashmir have been strong and adequate to restore the situation. Writing about the State's approach in combating insurgencies the prominent journalist Shekhar Gupta states "[c]ontrary to what is sometimes suggested, India is by no means a soft state. In fact when it comes to self-preservation, it is amongst the most brutal anywhere, and that doesn't change particularly with the party in power".¹²

Operation Parakram - Restraint Exemplified

The course of the 2001 Operation Parakram in the aftermath of the attack on the Indian Parliament was widely commented upon as being 'effete' (emphasis added) by the hawks within our Country. Restrain means to hold back someone who wants to push forward. Restraint by definition at the strategic level can therefore be imposed only by the highest authority in any system of governance. Military analysts have written about at least two windows that were available during the period of the operation when we could have gone to war. 13 However Mr Jaswant Singh, the then External Affairs Minister has stated that "our aims [were to] defeat cross border infiltration/ terrorism without conflict; to contain the national mood of 'teach Pakistan a Lesson': and in the event of war, to destroy and degrade Pakistan's war fighting capabilities".14 What is unsaid is that while the morale was high and commanders in the field were eager to go in¹⁵, the political leadership felt that the costs and risks of going to war outweighed the gains accruing from it. Since Jaswant Singh had been Defence Minister, in addition to his own ministry for seven months prior to the Parliament attack, his counsel would have been sought and valued.

The Realism Construct

Para 1.2 of India's Draft Nuclear Doctrine released on 17 Aug, 1999 states that 'India's primary objective is to achieve economic, political, social, scientific and technological development within a peaceful and democratic framework'. The primacy of this view has been broadly subscribed to by all political parties. In practice, if not in theory, the philosophy is that "the balance of resource allocation between defence and development [has] to favour the latter...". If that be so then ostensibly our coercive diplomacy in Operation Prakaram was guided by a realist view that India should follow a policy of strategic restraint. War would have derailed the prosperity coming in with liberalisation post 1991, and impacted our poverty alleviation efforts.

Factors Shaping Indian Strategic Culture

The Impact of History and Geography on Strategic Culture

History and geography are closely interwoven. The difference between them is the angle from which they view the world. History views it from the perspective of time and geography from the perspective of space¹⁸. As would be true for any other country, the development of Indian strategic culture has its roots in its military geography and military history. Geography gave us an insular look and a perception of being protected. For ages the combination of the Hindu Kush, the five large rivers which merge to form the Indus, and the Thar Desert, created multiple obstacles to invaders coming to India from the North and North West. A combination of the Himalayas and the Indian Ocean created even more formidable bastions in the other cardinal directions. The Aryans were nomads who found space to come in over a prolonged period of almost 500 years from 1500 to 1000 BCE¹⁹ as the largely agricultural Indus valley civilisation declined. Thus the first known invader to carry out a military crossing of the Western obstacle belt was Alexander around 326 BCE. He too could not proceed beyond the Jhelum (Hydaspes).

Consequently, a perception took root that the mountains and the rivers provide an impregnable shield; this created a strategic culture of complacency. Kings in the path of an invader preferred to pay tribute and negotiate if it served their interest. They could not be faulted as there was no concept of one nation, called India. One single sub-continental country only came about during the time of Chandragupta Maurya and his successors who expanded the kingdom of Magadha over most of the Indian Subcontinent.

Partition of India in 1947 took away the obstacles to the Indian heartland from the West. For decades thereafter the core trait of our strategic culture has been obsession with the Pakistani threat. The 1962 War, and unimaginable improvement in transport infrastructure in the Tibetan region in recent years, made possible by economic and military rise of China, has eroded the concept of a Himalayan shield. Because of such reasons the Indian-born American security studies expert Rodney Jones writes, 'it is foreseeable that some of the core traits of [India's strategic culture] may be subject to modification in the coming decades'.²⁰

Strategic Restraint and Form of Government

The perception of our restrained strategic decision-making is often compared to the speedier and bolder decision making of our two neighbouring opponents. China has always been a one-party totalitarian/authoritarian state. Pakistan has been either a military dictatorship or an *ersatz* multi-party democracy as real power resides with a single institution, the Pakistan Army. In a true democracy, "democratic leaders, compared to [dictators or authoritarian leaders], are more likely to lose political office if they fight a losing war".²¹ This makes their decision making cautious because after the war they have to answer to the people for the outcome. Strategic restraint is, therefore, a hallmark of a democracy wherein 'publicity' and 'majority decision making' have been alluded to as 'vices' by the acclaimed International Relations realist Hans Morgenthau.²²

Consequently, democracies will go to war only when they are confident that they could win.²³ The 1971 War was initiated only when India was well and truly prepared to win. Democracies can be pragmatic and responsive in real time only when the risk factor is low and success factor is high. The military will have its contingency plans in place but in a democracy, strategic decisions are made by the political leadership. The swift response to attack the camps of the northeast rebels in Myanmar on 09 Jun 2015 was ultimately a political decision. This was confirmed by the Minister of State for Information and Broadcasting, Colonel Rajyavardhan Singh Rathore, who told the media "It was a much-

needed decision that was taken by the Prime Minister".²⁴ Obviously, it must have been taken after weighing the military certainty of success and the domestic and international dividends.

Religion and Strategic Culture of Restraint

Many writers endorse the theory that our religion and culture makes us peace-loving and passive. They talk of distinctive elements of Hinduism which make Hindu psyche 'accommodating and not indulg[ing] in strong feelings of hatred, and incapable of barbarity in war'.25 This essay opines that while all religions are pacifist, religions also support a 'just' war to serve the interests of its adherents. All religions have been pacifist and aggressive at various points of time. The current fundamentalist image of Islam responsible for the belief that Islam and pacifism are incompatible²⁶ emerged in the 1970's, though its roots are in the breakup of the Ottoman Empire post World War II.27 The Christians have had the Crusades, the Inquisition and an ultimate pacifist in Christ who forgave his killers. The Buddhists traditionally believed to be pacifist have contributed to an explosive amalgam with Shintoism which led to the aggressive Samurai spirit of Japan²⁸. The Srilankan Buddhists engaged in a war with the most dreaded terrorist organisation at a point of time, the LTTE, which was made up of the traditionally pacifist Tamil Hindu, and won it after what was one of the most vicious wars of all times. All these examples validate the point that a religious denomination does not determine the aggressiveness or pacifism of a nation. Aggression in religions as in any other body is in effect a competition for getting the best deal for your 'camp,' or a sacred duty for a just cause.29 The latter is evident in a study of the epics the Ramayana and the Mahabharata which have had a great impact on our culture.

Strategic Restraint and Geopolitical Realities

It is a geopolitical reality that we are restrained by our disputed, un-demarcated and unresolved borders with two militarily strong and nuclear weapon armed colluding states – China and Pakistan. Internal threats and secessionist movements in our border states have also impacted on national cohesiveness. The financial burden of maintaining a large military and also large Central Armed Police Forces while we are a developing nation is a restraint on our aspirations.

A landmark which defines the schism in the strategic culture debate was the Kargil war of 1999. Were we restrained or were we aggressive? Though much criticised at that time, the Indian decision to limit all physical move including the Air Force to the Indian side of the LC was an incisive insight into geopolitical reality. It helped in gaining diplomatic support worldwide and reinforced the international view about the importance of the principle of inviolability of the LC. What was viewed within India as unnecessary restraint became a strategic strength. It highlighted Pakistan's complicity and India's maturity. It led to Pakistan's closest ally and all weather friend, China, to repeatedly emphasise to the Pakistanis that Beijing would not support it to ensure the success of this audacious but unprincipled venture which could have much wider ramifications for the security of the world.³⁰

Strategic Aggressiveness and Secularism

India chose to be a secular country and not a Hindu Rashtra. Similarly, at inception Pakistan too believed it could be a secular country. However, the very basis of its being, i.e. a homeland for the Muslims of India was at cross purposes with this idea. It is, therefore, no surprise that Pakistan is a de facto Sunni theocratic state with repeated instances of intolerance of not only other religions but also other strains of Islam. When a secular and theocratic state are in conflict the secular state will be sensitive to its citizens who belong to the religion of the theocratic state. In such a case, decisions with restraint where minority sentiments are involved become a 'sine quo non'. Our decision to avoid the US requests to join the Coalition in Iraq in 2003 was supported by both the NDA and the UPA, though powerful players were inclined to join the Coalition to gain the US favour and other benefits.31 Amongst many other reasons for this, an important one could be the adverse fallout on our secular fabric.

If India has been able to maintain its secular and democratic complexion it is thanks to the vision of its founding fathers and their culture of strategic restraint. It is unlikely that a fundamentalist Hindu India would have been able to evolve as a responsible and respected member of the world community without such a culture. Strategic restraint is the trait of a mature country which recognises national priorities and acts in the interest of its people.

Nuclearisation and Strategic Restraint

The overt nuclearisation of India and Pakistan post 1998 has made Indian leaders wary of the escalatory risk of sending the Army across the borders. This was the case in Operation Prakaram when the mobilisation of 500,000 troops on the Indo-Pak Border was used as coercive diplomacy which achieved questionable results rather than an all-out war. 'When confronted with a choice of all or nothing, [Vajpayee's Government] decided to exercise restraint'.³² Such restraint is the hallmark of a mature nuclear armed state.

Conclusion

Bridging the Politico-Military Divide in Strategic Thinking

It is a universal phenomenon that the military will always strive to remain as modern and large as possible to be confident of guaranteeing the security of the nation. The political establishment will have a different view of threats, especially in a developing democracy where priorities of nation building have primacy. The disconnect may lie in their respective logic. The military logic being that hard strength keeps enemies at bay enabling peace and economic growth while the political logic is that peace and economic growth build strength; the strength being a mix of hard and soft power. While the military elite argue that enemies respect visible strength, the political elite who deal with poverty more intimately have a more realist view of the policy of strategic restraint. The disconnect in the thinking of the politico-diplomatic and military elites while dealing with strategic issues can be synchronised only if the military leadership is included in the highest echelons of political decision making both in the defence and relevant external affairs realms. Often the military is kept in the dark about strategic issues; consequently, they see threats where the politicians do not.

As to the question: does India need to change its mindset and be unrestrained while dealing with strategic issues during the coming decades? The answer is that we still have a long way to go before we can realise the dream of being a developed as well as a fully integrated and consolidated Country. The United States which is an integrated country did not reach that stage until about 130 years after its Independence. We have just crossed the half

way mark in a Country with a far greater diversity of population and a chequered history. Until we complete the development and integration of our Country, a policy of Strategic Restraint would serve us better.

The Reality of a Globalised World

To maintain world peace, the principles of just war have been codified in a number of treaties. As per the International Court of Justice, even self defence has been qualified to prevent war. A pre-emptive attack cannot be launched just on the basis of belligerent posturing or words. Attacks on one's nationals abroad do not justify retaliation; self defence does not allow reprisals against enemy territory and lastly any force that is used in self defence must be necessary and proportional to the armed attack.³³

In a globalised world a nuclear war will adversely impact others, not because of a direct threat but because of the high likelihood of colossal collateral damage. India and its principal adversaries are all armed with nuclear weapons. This enforces a great restraint on war for a mature state like India because a nuclear war is obviously in the category of 'thinking the unthinkable'. As stated earlier, during the Kargil War, China refused to support its 'all weather friend', Pakistan. During Operation Prakaram and post Mumbai terror attacks it despatched Prime Minister Zhu Rongji and the Vice Foreign Minister He Yafei to India and Pakistan to restrain the two nuclear weapon armed antagonists³⁴. These are indicators that even China with which we have a seemingly intractable border dispute, values neighbourhood stability for its economic development. ³⁵ China too, in keeping with the Confucius philosophy, by and large, values restraint.

A Culture of Military Restraint has Served National Interests

We finally come back to the question asked – Has strategic military restraint during most of the last six decades served India's national interests? This essay concludes that it has. The security of a country is not weighed only in terms of ability to deter or defeat an external aggressor. It is also measured by the ability to fight enemies such as hunger, poverty and disease. The fatalities caused by these enemies far surpass those that occur in wars. Whatever is the rhetoric while electioneering, all Indian governments once elected show a clear grasp of reality in regarding war as the option

of last resort.³⁷ A political consensus appears to exist that unless there is an existential threat or occupation of sovereign Indian territory an all-out conventional war will not be commensurate to the cost. India too without stating it, in the manner Deng Xiaoping did, would "bide it's time". This is in consonance with the '[.....] traditionally realist affluence theory that wealth and military power go hand in hand'.³⁸ India is not an expansionist country with imperial ambitions. It would want to grow economically to be able to uplift its people. Economic growth is a more preferable route as compared to enhanced military capability and stunted growth. Our policy of strategic military restraint will serve our interests better and will need to be discarded only in the face of external existential threats. Presently, the threats that exist do not justify the abandonment of the policy of strategic military restraint.

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Has Strategic Military Restraint during Most of the Last Six Decades Served India's National Interests?

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Introduction

ndia's political, military and nuclear strategies can be spelt out in two words - "Strategic Restraint". The policy has generally been followed by all the Indian governments when in crises and armed conflicts. Since the 1947-48 Jammu and Kashmir (J&K) War, India's unwise and hasty reference of the invasion to the United Nations (UN) resulted in prolonged confrontation with Pakistan which continues to remain unresolved until today. Thereafter, since 1989. India's failure to deal decisively with the 'proxy war' sponsored by Pakistan in J&K; and later, the terrorist attacks on Mumbai and the Indian Parliament, a case may be made that the policy of "Strategic Restraint" has not served India's national interest. Although this policy has served well on many occasions, it has also led to India falling short of achieving results commensurate to its size, resources, population, technological and military capabilities, and soft power. Logically, a strong and stable India should have deterred its enemies from covert actions within its borders due to its resilient economy, military prowess and nuclear power status.

Definition

While "strategic restraint" is an accepted term in the lexicon of international relations, few theorists bother to define it. Jeffrey W Meiser in his 2015 work, "Power and Restraint: The Rise of the United States, 1898-1894" defines strategic restraint in the light of his view of grand strategy as "the long-term pattern of behaviour of a nation-state". To Meiser, grand strategy represents the

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demonstrated outcome of events that have occurred and not as "a long-term plan political leaders and their advisers develop to guide foreign policy". In his view, the consideration whether the strategy was intended or unplanned is inconsequential. He goes on to say "strategic restraint is restraint at the strategic level and not necessarily the result of a well-thought plan".²

However, cases of "strategic restraint" need to be clearly differentiated from those of "strategic coercion" where an external agency causes a nation to follow a path not of its choosing by diplomatic, economic or military force, which may be explicit or implicit.³

The Indian Experience

Over the last 68 years, "strategic constraint", with a few exceptions, has been the predominant theme of India's foreign policy. The first instance of its application manifested in the 1947- 48 conflict in J&K. By the end of 1948, the Indian Army offensive was on the ascendant: after eliminating imminent threat to the Valley, liberating Ladakh and Kargil and relieving Poonch; the Indian Army stopped the Pakistani offensive on all the fronts. Had the momentum of the counter offensive been permitted to continue, a conclusive end-state could have been obtained. It would have either ended in the liberation of the entire J&K state, including Gilgit and Baltistan (Northern Territories), and a defendable border, or to a more politically advantageous position. The operations were halted prematurely when an idealistic Pandit Nehru referred the dispute to the nascent United Nations for arbitration.⁴

Nehru's faith in Indo-Chinese friendship led to India surrendering its inherited rights and assets (from the British Indian Government on gaining Independence in August 1947) in Tibet to China; and then in October 1950, to unopposed Chinese invasion of *de facto* independent Tibet, resulting in the incorporation of Tibet into the People's Republic of China. Later, the misreading of China's 'dialectic of strategic overtures' culminated in the 1962 Sino-Indian conflict.

Earlier, during the protracted freedom struggle against the British Rule, the Indian political leaders had developed a 'feeling of antipathy' towards the British Indian Armed Forces leading to a 'sense of distrust' on advice by the Independent India's military

leaders.⁵ The lack of trust in military advice and Nehru's unwavering faith in Defence Minister Krishna Menon's handling of military affairs manifested in discord with the military in general and General Thimayya in particular which contributed to the country's strategic establishment turning a 'blind eye' to ground realities and also ignoring 'numerous warnings about Chinese intentions'.

The degradation of military needs after Independence, by Nehru and Krishna Menon, resulted in the weakening of the Indian Armed Forces and subsequent operational setbacks in the 1962 war with China.⁶ A militarily weak India was forced to accept China's unilateral ceasefire and withdrawal from the erstwhile North East Frontier Agency (NEFA) on the culmination of the conflict leaving a large part of Aksai Chin in Chinese hands. An atmosphere of fear amongst the political leadership and international pressure from the Americans led to the decision not to use the technologically superior Indian Air Force which could have helped degrade the Chinese onslaught and restore the situation.⁷

The 1965 Indo-Pakistan War saw a new leadership at the helm. There was conflict in all sectors of the Western front, from Kutch to Kargil; while the Eastern front, which West Pakistan had left undefended, was not activated by India. Indian restraint from what would have been an easy military conquest of erstwhile East Pakistan is thought to have arisen from the Chinese threats to reactivate the disputed India-China border, in which case, if true, it would be a successful case of strategic coercion. The 1965 War concluded as a stalemate, with India carrying top honours. As per the Tashkent Agreement, which cost India in terms of realpolitik, in return for giving up International arbitration for the Kashmir dispute, India had to give up key strategic posts that it had captured, notably Haji Pir. This is a notable example of strategic restraint where the Indian State agreed to give up tangible assets for an empty assurance which was not honoured.

Chinese factor as demostrated in the 1965 War influenced Manekshaw's insistence on a winter war, when the snowbound Himalayan passes precluded any chance of Chinese interference in the 1971 War. The excellent strategic planning and conduct of operations resulted in the surrender of Pakistan Army in East Pakistan in just 14 days. However, this military intervention was not a case of India's exercising strategic restraint; as much as, it

was an outcome of economic compulsions with 10 million refugees bleeding India's economy. 12

The signing of the 1972 Shimla Agreement by India and Pakistan was followed by the swapping of prisoners of war (PW). India repatriated over 90,000 Pakistani PW after the Agreement. The reason for India not extracting concessions on Kashmir was based on the reasoning that the fragile democracy in Pakistan would crumble if the accord was perceived as being overly harsh by Pakistanis; Bhutto would be accused of losing Kashmir in addition to East Pakistan.¹³ This move was opposed by some at that point of time,¹⁴ and is criticised even today.¹⁵ However, Pakistani agreement, that the issue of Kashmir would thenceforth be resolved bilaterally without third-party intervention, has served India well, enabling it to prevent effective mobilisation of international intervention by Pakistan.

The Kargil War in 1999 was initiated by Pakistan, believing that an Indian conventional response to a *coup-de-force* could be deterred by nuclear posturing. While India was strategically deterred by nuclear considerations from resorting to full scale conventional war along its Western border,¹⁶ India had the option of limited war, limited in geographic scope to the Line of Control (LC) sector of J&K. However, India's decision to respond militarily within self-imposed bounds of restricting operations to Kargil and Ladakh sectors and on own side of the LC only, shaped international perception and enhanced India's status as a responsible nuclear power.¹⁷

In late 1986, an aggressive Indian strategic exercise meant to test Indian military mobilisation capabilities, Exercise 'Brasstacks', was interpreted by Pakistan as a credible conventional threat and resulted in the mobilisation of its armed forces in turn. While the Indians had no aggressive agenda, the international community feared that imminent hostilities could lead to a nuclear flare-up. This led to diplomatic activity and de-escalation of the crisis. Some international scholars have speculated that threat of nuclear escalation was a credible reason for Indian strategic restraint.¹⁸

A similar scenario emerged in 1989, when a proxy war was launched in J&K with the active support of Pakistan. India responded with a vigorous counter-insurgency campaign that is

ongoing to this day. The issue of whether India's choice not to open cross-border hostilities was strategic restraint or whether it was deterred by Pakistani nuclear threats has been debated widely in the strategic community. Similar claims have been made about virtually every crisis situation involving India and Pakistan since exercise 'Brasstacks'. 20

Restraint in Indian Nuclear Policy

India's nuclear programme began immediately after Independence under the stewardship of Homi Jehangir Bhabha. Nehru, a passionate advocate of the peaceful uses of nuclear energy and nuclear disarmament, would not allow the development of nuclear weapons technology. Nevertheless, fearing the failure of nuclear disarmament, he refused to foreclose India's nuclear options.²¹

Pacifist views on nuclear energy were shared by influential Indian leaders and technocrats (notably Shastri, Rajiv Gandhi and Vikram Sarabhai, the head of the Atomic Energy Commission) leading to a long gap between the Chinese and Indian nuclear tests, and between India's first nuclear test and development of nuclear weapons.²²

Post-1962, India sought protection under a nuclear umbrella from the West and the USSR but was refused. Indian hopes in the establishment of a global disarmament regime were dashed with the Nuclear Non-Proliferation Treaty being negotiated that sought to perpetuate the primacy of the established nuclear weapon nations while denying the same to others.²³

In 1966, the decision to carry out a nuclear test was taken but it fell by the wayside due to the unfortunate deaths of both Shastri and Bhabha. Later, Indira Gandhi revived the project resulting in the 1974 "peaceful nuclear explosion". However, due to its pacifist foreign policy India did not declare itself a nuclear weapons state. Eventually, 25 years passed before India broke its nuclear restraint in 1998.²⁴

In 1998, domestic compulsions of a weak coalition government, the growing asymmetric equation vis-á-vis China and an adverse international environment led to the nuclear tests by India. By going nuclear, India resolved its ambiguous status which saw it coming under pressure to sign restrictive agreements such as the Nuclear Non-Proliferation Treaty, Comprehensive Test Ban

Treaty amongst others. India, while remaining outside these regimes, agreed to a voluntary moratorium on nuclear testing and non-proliferation.²⁵

The Indian Nuclear Doctrine. India's nuclear policy remained ambiguous until the release of the Draft Nuclear Doctrine (DND) by the National Security Advisory Board (NSAB) in the aftermath of the Kargil conflict.²⁶ The core tenets of India's nuclear stance were spelt out in the draft doctrine as follows:- ²⁷

"India shall pursue a doctrine of credible minimum nuclear deterrence. In this policy of "retaliation only", the survivability of our arsenal is critical:

India will not be the first to initiate a nuclear strike, but will respond with punitive retaliation should deterrence fail;

India will not resort to the use or threat of use of nuclear weapons against States which do not possess nuclear weapons, or are not aligned with nuclear weapon powers."

These tenets reflect the world-view of two of India's most influential thinkers on nuclear matters – General K Sundarji, principal author of DND and K Subrahmanyam, convener of the NSAB – that nuclear weapons are primarily meant for political and strategic deterrence, and not for use in military contexts.²⁸ Indian nuclear doctrine has been described by an American commentator as "fundamentally conservative ... ".²⁹

The language and tone of the doctrine – "no first use" (NFU), "no use against non-nuclear powers" and "minimal credible deterrence" – speak throughout of restraint. There are no threats against any specified adversary, only the policy about India's posture.

These tenets were reiterated in India's official Nuclear Doctrine released in 2003.³⁰ However, certain aspects have been diluted; namely, the threat of "punitive damage causing unacceptable damage" has been changed to "massive retaliation", and whether a chemical or biological attack by a non-nuclear state would invite nuclear response.³¹

The concept of NFU has repeatedly been questioned by experts on strategic affairs,³² the principal objection being that it is axiomatic to NFU that India absorb an enemy first strike which could leave India without adequate retaliatory assets. India would

then be forced to retaliate against counter-value targets, which again exposes India's population centres to retaliatory nuclear strikes. Numerous solutions have been proposed, which range from restoration of the "punitive damage" concept into the doctrine to changing India's stance from NFU to "strategic ambiguity".³³

The Debate: Has Strategic Restraint Served India?

Strategic restraint has definitely given pay-offs to India from time to time. It has been an important reason why India has been perceived as a responsible and mature democracy. India flaunts its record of restraint in world affairs when making claims for permanent membership of the Security Council in the United Nations. India's impeccable non-proliferation record facilitated the coming about of the Indo-US nuclear deal.

India's moderate nuclear policy has led to the development of a credible nuclear deterrent force. The modest pile of warheads is now served by the classic triad of delivery weapons. India is now recognised as a nuclear power and a responsible one at that. However, in recent times, the Indian nuclear doctrine and the adequacy of India's deterrent has been questioned. India's development of nuclear weapons (1988) and testing came far too late; by that time India had fought four wars, with a fifth one to occur (1999) within a year's time. India's nuclearisation has led to that of Pakistan and has not deterred it from supporting insurgency, secessionism and terror in Indian territory.

Strategic restraint in Indian policy has arisen more from the default options of a non-assertive Indian state rather than as a conscious policy choice. Indian passiveness appears to be rooted in the non-violent nature of its struggle for Independence, and in the belief systems of its apex leaders, Nehru and Gandhi.³⁴ India has often been reluctant to pursue self-interest in its policy, preferring ideological lines of action instead. Other causes for strategic restraint have been India's weak economic status, domestic compulsions, international pressure and last but not least, a lack of a strategic culture in its decision making apparatus.³⁵

The answer to the question "Has strategic restraint served us well?" is "Yes, most of the time". This policy has been in consonance with India's cultural and spiritual identity. It has helped keep India's populace 'fed' during the fifties and sixties, as well as to create a conducive environment for economic progress and

development of society. India's enviable position of strength in South Asia today could arguably be attributed to its restrained foreign policy. However, it has also led to missed opportunities.

Indian support to Tibet would have been a brake on Chinese expansionism and might have led to an equitable dialectic with the People's Republic of China. Timely development and testing of nuclear weapons would have led to India's inclusion in the Security Council where the primary qualification for its membership was being recognised as a nuclear power. Our Nation's position would have been at the helm of affairs on the international stage and not that of a supplicant as has been the case. It may be hypothesised that strategic restraint has been at the cost of India's chances of becoming a great power.

The Cure: A Robust and Integrated Strategic Apparatus

A major cause for India's choice of a prudent path has been the inability of the Indian State to develop instruments for integrating strategy with its policy apparatus. While numerous reasons have been advocated for the lack of strategic direction in the Indian policy-making, the lack of its existence is undisputed – so much so that Cohen and Dasgupta titled their scholarly thesis on Indian defence procurement of 2010 as *Arming without Aiming: India's Military Modernisation*.³⁶

Even its most assertive actions; namely, the liberation of Bangladesh and the *Shakti* nuclear explosion of 1998, arose more as a reaction to the prevalent international environment and domestic compulsions than as an outcome of a bold and assertive strategy for national security.³⁷ In that sense, the question of whether India should continue on its path of strategic restraint is subsumed by a broader question: "Should India continue with this lack of strategic direction in Indian policy?"

Any path in foreign policy charted by a Government would have its pluses and minuses – including the path of strategic restraint. However, as times change, so must policies to suit the times. This change must come from reasoned and informed decision-making, not as a *fait accompli*, and most definitely not as the result of coercion.

The architects of past and present apparatus for strategic decision-making in the Government of India have gone overboard

in emphasising civilian control over strategic decision-making to such an extent that it relegates military commanders to the third level and completely excludes a single point for military advice. This has led to military leaders becoming frustrated over their inability to draw the attention of civilian decision-makers on issues of paramount military concern, at times, even during conflicts.³⁸

The reforms after the 1962 War were ineffective due to their incomplete nature and lack of political will to implement the necessary reforms. Similarly, post-Kargil, the Integrated Defence Staff (IDS) was established without a Chief of Defence Staff (CDS); however, the effect was negligible as the IDS was set up as 'an attached office'; there is nothing integrated in Indian defence planning and policy making other than the terminology.³⁹

The single biggest measure for a successful strategic direction to Indian policy is predicated on the Government's ability to create such a consultative mechanism. Even if such a structure were created, there would be the need for a sea change in relations between the military establishment and the civilian bureaucracy. However, keeping the current political scenario in mind, it is not certain whether this will be forthcoming in the future.

In the absence of such a strategic decision-support mechanism and better coordination between the civil and military echelons of the Indian State, our strategic policy appears doomed to carry on as it has in the past – as a passive responder to events, rather than as a bold and confident assertion of a Nation in its prime.

Conclusion

Strategic Restraint has served India fairly well but the application of this policy option, for reasons other than as a result of a deliberate and well-planned strategy, has also led to its being the primary obstacle to India realising its full potential and taking its rightful place amongst the community of nations. To conclude, India's leaders would be wise to heed the opening sentence of Sun Tzu's "The Art of War", which says:

"The art of war is of vital importance to the State. It is a matter of life and death, a road either to safety or to ruin. Hence, it is a subject of inquiry which can on no account be neglected."

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Challenge of a Two Front Threat

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Introduction

Though India has been vulnerable to a two front threat since the late nineteen fifties, it is only in the beginning of 21st century that the possibility of such an eventuality was taken seriously. Seen from a different perspective, freshly Independent India's political leadership propounded the philosophy of peaceful coexistence based on Gandhiji's idealistic viewpoint of the world. Pandit Nehru, the first Prime Minister of free India, is reported to have expressed the view that since India had no enemies, it could do without having a standing army. While Pakistani incursions in the state of Jammu and Kashmir in 1947-48 put paid to this line of thinking, the military was still viewed with disfavour and seen as a relic of the British Imperialism.

Reality struck with force when in 1962, the Chinese inflicted a humiliating defeat both in Arunachal Pradesh and Eastern Ladakh. Sensing India's weakened position and possibility of a victory, Pakistan started the 1965 War. However, the Indian military responded admirably and ended up with sizeable gains. This was followed by the Indo-Pak war of 1971, wherein India achieved a historic victory resulting in severance of East Pakistan and creation of a free Bangladesh. In addition, the Indian Army took approximately 94000 Pakistani soldiers as prisoners. Kargil war in 1999 was the last misadventure by the Pakistan Army for which it paid heavily in terms of casualties and loss of face.

Pakistani Mindset and Presumptions

From the above historical perspective, a few facts emerge clearly. Firstly, Pakistan's military has always looked forward to inflicting a major defeat on India. This is obvious from the fact that on all these occasions, the hostilities were initiated by Pakistan. While not resulting in success, such a stance has enabled the Pakistani

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military to remain popular and occupy a dominant space within the Pakistan polity. It indeed is the sole arbiter of Pakistan's foreign policy vis-á-vis India, despite there being a popularly elected civilian Government in place.

Secondly, defeat in successive wars with India has driven home the point that Pakistan cannot win a bilateral conflict between the two, anytime in the future as well. If anything, considering the size and economy of the two countries, the gap between the two is likely to keep increasing in India's favour over time.

Thirdly, since the likelihood of it defeating India in a bilateral confrontation is diminishing rapidly, Pakistan would not hesitate to fish in troubled waters and attack India, should we be involved in a conflict with China. In fact, the growing closeness between China and Pakistan in both economic and military fields during the last decade clearly points to a synchronised approach vis-á-vis India by the two. Indications of this strategy are visible during interactions in various multilateral forums. Support for Pakistan's attempts at getting waivers as granted to India by Nuclear Suppliers Group (NSG), development of China Pakistan Economic Corridor (CPEC), upgradation of Gwadar port at a massive cost of US \$18 billion and a common anti-India stance in forums like ASEAN, SCO, ARF etc. are manifestations of this strategy.

China's Growth and Emergence of Two Front Threat

China has grown rapidly in the last four decades. Simultaneously with the growth of its economic power, its military power too has grown. It has gradually moved away from Deng Hsiao Ping's policy of the nineteen eighties of 'hiding capabilities and biding time' to assertiveness and thence on to 'controlled aggression' in dealing with its territorial claims in South China Sea, Tibet and East China Sea. As its military power grows and increases its ability to flex its muscles, its posture appears to be hardening.

China-India boundary dispute is nowhere near resolution. Despite seventeen rounds of Special Representative level talks having taken place, a mutually agreeable solution is not in sight. Going back on some of the agreed upon principles in the earlier rounds, is indicative of planned Chinese procrastination on the issue. Sun Tzu's dictum of achieving victory without fighting seems to be at work as China hopes to be militarily so powerful as to deter India from standing up to it and giving in to its demands.

It is often argued that there is enough economic space for both China and India to grow simultaneously and, therefore, healthy competition between the two would benefit both countries. This line of thinking advocates strong bonds of friendship and cooperation between the two. However, it is also a fact that seeds of confrontation are inherent in any competition. The race for raw materials, domination of lines of communication and markets for finished products can turn ugly despite best intentions. Thus, the possibility of a two front threat to India is strong. The moot question that we need to address is whether India has the capability to defend itself in such a scenario, and if not, what steps it must undertake to prepare itself to face this eventuality.

While we do enjoy a conventional edge over Pakistan, against China we are certainly at a disadvantage. The Chinese annual Defence Budget is almost three times that of India. As time is passing, the gap between the two is increasing in China's favour. To defend ourselves against a combined threat from China and Pakistan, we need to institute a series of measures immediately as the gestation period for achieving effective results could be 10-15 years. Some of these measures are discussed in the subsequent paras.

Enhancement of India's Defence Budget

For the current financial year, the Defence Budget is 1.72 per cent of the GDP. In fact for the last 10 years, the average annual Defence Budget works out to less than 2 per cent of the GDP. From a national security perspective, this is grossly inadequate when we compare with our potential adversaries and with the other advanced countries of the world. The immediate need is to enhance it to at least three per cent of the GDP, lest the comparative gap keeps increasing. Coupled with this is the need to streamline our procedures so that the allocated budget is expended fully on projects which are crucial for national security. The Ministry of Defence (MoD) has a definitive role to play in accomplishing this, fixing accountability and cracking the whip if necessary.

Involvement of Indigenous Private Sector

We have a thriving private sector which unfortunately has not been involved with defence equipment manufacture in an appropriate manner. Excessive dependence on Ordnance Factories Board (OFB) and eight Defence Public Sector Undertakings (DPSUs) has resulted in just about 30 per cent of the Nation's requirements being met indigenously. Policy of protectionism and pressure of trade unions has resulted in private sector being kept out of defence manufacturing. On one hand, this has led to monopoly by the OFB and the DPSUs with consequent time and cost overruns and on the other, heavy dependence on imports wherein costs are prohibitive.

Thus, today India has the dubious distinction of being the largest importer of arms in the world. Yet, because of high costs, we are able to import much less than the requirement within the limited budget. What is more worrisome is that excessive dependence on imports makes national security hostage to whims and fancies of the exporters who may stop supplies anytime based on their national policies.

It is, therefore, imperative that indigenous private sector is brought into defence equipment manufacture in a big way quickly. Recent emphasis on 'Make in India' has not come a day too soon. In fact, it should have happened 50 years ago.

Improvement of Infrastructure in Border Areas

Post Independence, a conscious decision was taken not to develop infrastructure in forward areas along the border on the premise that an attacking adversary would only be able to advance forward after building the requisite infrastructure, thus providing us with reasonable time to respond to his aggression. In hindsight, it is clear that it was a faulty strategy. On one hand, it accepted initial loss of territory as unavoidable and on the other, it placed constraints on our own forces in being able to fight the aggressor and defend our territory successfully.

This policy underwent a change in the end nineteen eighties when it was decided to defend every inch of territory aggressively. However, in the process, we lost 40 precious years to develop infrastructure in our forward areas. As a result, till date, we have a situation where most of our sensitive areas along the Indo-China border are dependent on one single, tenuous road axis which if blocked either due to natural causes or due to enemy action would jeopardise successful defence of those areas. In Arunachal Pradesh, the sensitive area of Tawang, in Sikkim the areas ahead

of Gangtok, the state capital; and in Uttar Pradesh, areas up to Barahoti and beyond fall into this category. In Ladakh, the road connectivity to the vital area of Daulat Beg Oldi (DBO) is yet to be achieved.

The Indian Army boasts of excellent soldier material that has proved its worth in many a battle that he has fought for his Country since Independence. However, the best of soldiers can deliver only if the requisite operational and logistic support is provided to them.

There is need for expediting land acquisition, obtaining environmental clearances and hastening construction of road infrastructure in all forward areas. National security cannot be shackled and compromised due to laws enacted by our own Parliament and State legislatures to guard against indiscriminate degradation of forests by unscrupulous elements. Resources of the Border Roads Organisation (BRO), the sole construction agency for development of infrastructure in forward areas need to be properly channelised and augmented in terms of funding, manpower and equipment.

Likewise, the rail connectivity to forward areas has to be achieved to ensure rapid movement of troops to threatened sectors. Over the last two decades, the Chinese have built excellent rail and road infrastructure as well as storage facilities in Tibet, thereby gaining a tremendous strategic advantage over India. In view of the long lead time involved in upgradation and construction of rail projects in mountainous areas, there can be no further delay in undertaking these projects. The time being taken to achieve rail connectivity to the state of Jammu and Kashmir is indicative of the delay and complexities of rail construction in such areas.

Force Accretions

There has been an ongoing debate in the media whether force accretion of additional four divisions, approved during the UPA 1 regime in 2008-09 and being implemented thereafter, was a step in the right direction. It has been suggested that the same funds could have been better utilised for developing capabilities in the Indian Ocean and in the air. Such an approach displays shallow understanding of a two front threat. For ensuring territorial integrity of the Country, the importance of 'boots on ground' can hardly be underestimated.

The flexibility of shifting troops from one front to face threats on the other is negated in case of a two front scenario. Inadequacy of troops on either front would be a sure recipe for disaster. In fact the best we can do even with increased force levels is to defend resolutely against the Chinese and avoid any loss of territory while dealing with the Pakistani aggression. Planned accretions would provide us that necessary defensive capability.

Jointness

None of the Services can fight a war on its own. Optimisation of available resources and their timely utilisation would be a major factor in winning a war in the future. Most modern militaries have taken steps to ensure a high degree of integration of the three Services. Jointness is invariably accorded prime importance in all their promotional structures and operational planning.

Unfortunately, we in India have paid lip service to jointness so far. Turf protection and resistance to change have been constraining factors in achieving integration of the three Services. A service centric approach delays decision making at crucial times, results in duplication and does not make optimum use of scarce national resources. In case of a two front threat, such an approach would lead to catastrophic consequences.

Greater jointness requires a long gestation period. It is imperative that we commence the process of integration in a serious manner immediately. For the integration to succeed, all three Services will have to give up a part of their turf. This is unavoidable and would be in the interest of national security in the long run.

Nuclear Dimension

A conventional conflict escalating to the nuclear dimension is a distinct possibility, especially if a threshold is crossed. However, the likelihood of such an eventuality in case of a two front threat to India is reduced in view of the nuclear policies of the countries involved. Let us examine this prognosis in greater detail.

Any country deciding to initiate use of nuclear weapons runs the risk of worldwide condemnation and perhaps retaliation since the effect of such use would be felt across the globe. India's 'No First Use' (NFU) policy will remain in force till one of its adversaries decides to take recourse to nuclear weapons. The probability of China using nuclear weapons against India would be negligible since China enjoys a significant conventional advantage over India, thus enabling it to achieve its aims through conventional means.

Pakistan is conventionally inferior to India. Additionally, it has an ambiguous nuclear policy which seeks to address its conventional weakness concerns through the deterrence aspect. However, its nuclear weapons would come into play only if a certain threshold in its conventional confrontation with India is crossed. In the light of a two front threat to India, it is unlikely that India would be in a position to cross any major thresholds in Pakistan.

The nexus between China and Pakistan has been growing consistently for the last 50 years. Of late, their linkages have become much stronger. Their combined conventional superiority is more than adequate to preclude the necessity of using nuclear weapons for achieving their aims against India.

Conclusion

Till our boundary differences with both or one of our neighbours get resolved, the possibility of a two front threat to us would remain. With growth of stronger ties between China and Pakistan, this threat is likely to get accentuated. The challenge for us is to develop capabilities to enable us to defend ourselves against such a threat.

Alternately, we have the option of continuing to keep ignoring reality and glossing over the envisaged threat, hoping that it would go away with passage of time. This ostrich like approach would only make us more vulnerable in the long run. In fact, it can threaten India's economic resurgence which is currently underway.

Some steps to meet the threat have been suggested above. The list is by no means exhaustive. A lot more needs to be done. However, time is of essence. We need to get on with development of capabilities on an urgent basis considering the lead times involved. National security must remain our primary concern.

China's Policies – Their Regional and Global Impacts

Major General Nguyen Hong Quan, PhD®

Introduction

Over the last few decades, especially since the 18th National Congress of the Communist Party of China (CPC) convened in 2012, China has reoriented its domestic and foreign policies. Most importantly, the recently published document on 'Essentials of National Security, Defence and Military Strategies' in January 2015, reveals that the shift in China's policies and their activities are affecting regional defence and security. How this is impacting the global strategic balance is analysed in the succeeding paragraphs.

Adjustments in China's Foreign Policy, National Security, Defence and Military Strategies

Renovation of China's Foreign Policy. Some of the prominent features of China's foreign policy changes, since the 18th National Congress of the CPC, are as follows:-

(a) China is making considerable effort to develop its strategic capabilities to become a major power in the region and the world; enhancing its global reach; and step by step establishing new rules to change the current *status quo*. China's "two centenaries," the realisation of the concept of "China's Dream" put forward for the first time by the CPC President, Xi Jinping in March 2013, and the transformation from "peaceful rise" to the "fostering of the new model of major-country relations," first and foremost with the United States (US), have further clarified China's ambition to become a superpower. Regarding new rules and the world order, China has accepted the current *status quo* temporarily but is beginning to seek and make changes in the existing international institutions and mechanisms from inside. China suggests that "Asian problems should be solved by Asian

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people," and it is gradually pushing the US out of East Asia for establishing a new order in the region, led by China.

- (b) China is paying attention to the exploitation of opportunities by closely monitoring situations and proactively creating opportunities.
- (c) China has become more proactive and assertive than ever before with a view to claiming a larger strategic domain, displaying pragmatism and self-confidence.

Essentials of Current National Security Strategy. China adopted the current 'Essentials of National Security Strategy' on 23 Jan 2015 which focussed mainly on dealing with domestic and internal security issues; such as, corruption, interest groups, the gap between the rich and poor and separatist movements. In addition, it reaffirmed China's viewpoint, set forth at the Conference on Interaction and Confidence Building Measures in Asia (CICA), the Shanghai Cooperation Organisation (SCO), Shangri-La Dialogue and the 2015 Xiangshan Forum, etc.

At present, China's foreign policy gives priority to enhancing relations with major powers and developed countries, especially China-US-Russia Axis; its neighbouring and developing countries. China has never brought forward urgent global security issues and emphasised that China is facing some unpredictable security threats.

China's Defence and Military Strategies. Later, on 26 May 2015, China released its 2015 Defence White Paper whose contents focus mainly on China's Military Strategy in the new era. The strategic guideline of "active defence" is set to enhance military modernisation and creating a firm foundation for realising "China's Dream". China's military is concentrating on four essential components of global power: namely, development of military capability in maritime domain, outer space, cyberspace and upgradation of nuclear weapon systems.

The People's Liberation Army Navy (PLAN) is gradually shifting its focus from "offshore waters defence" to the combination of "offshore waters defence" with "open seas protection." The PLA Air Force (PLAAF) is shifting its focus from territorial air defence to both defence and offence, and building an air-space defence force. The PLA Strategic Rocket Force [the PLA Second Artillery Force (PLASAF)] is strengthening its capabilities for strategic deterrence and nuclear

counterattack, medium and long-range precision strikes. China will also enhance international cooperation and actively participate in regional and international security issues³ and would foster the new model of "military relations" in line with the new model of "major-country relations" between China and the US.

This is the first time ever that China has publicly revealed its sovereign claims over the South China Sea (hereafter referred to as the East Sea); and the PLAN, for the first time, is playing a leading role in safeguarding China's sovereignty over seas and islands. China's "offensive" intent stands clearly exposed, indicating its preparation for resorting to threats or using force in order to gain step by step control of the whole of East Sea.

Impacts on the Region and the World

China is playing an increasingly important role in the world economy by making great contribution to global economic growth and trade. In recent years, China has contributed about 30 per cent to global GDP growth,⁴ increased its control over the world economy, and sought to globalise the Chinese *Renminbi*.⁵ These moves have helped to improve the world's competitive strength, increased other economies' dependence on China, and attracted the investment from most of the major multinational groups in the world.

At present, China is the world's second-largest economy after the US. Some experts have projected that before 2049, China's economy would surpass the US in terms of nominal GDP. However, the real living standards of the people in China remain well behind those in the US, Japan, Germany, and even Russia in terms of science and technology. China is still the world's biggest production base with an export-oriented economy and heavy dependence on the world economy. China's economy has witnessed slowdown recently. The need for institutional renovation and addressing social inequality has become more pressing than ever before. While developed nations' economy develops depth, China's economy develops width. The global financial crisis and economic recession in 2008 made China's major export markets shrink. It exposed "four nos" in its economic structure; namely, instability, lack of solidity, coordination and sustainability." Notably, not many countries are attracted by China's economic model despite its emergence as the world's biggest economy.6

Facilitating the Trend towards Multi-Polarisation

The development of China has contributed to maintaining a peaceful environment, enhancing the emergence of a multi-polar world order, creating a fairer and more equal "playground," and strengthening the voice of developing countries. China is giving increasingly diversified and active support to developing countries through debt relief, loans, economic assistance and military aid by making effective use of multilateral forums, especially the United Nations (UN).7 In fact, China has gained the support of a number of developing countries, especially those in Africa. China is employing a flexible strategy to protect its economic and security interests at multilateral organisations, enhancing its prestige while reducing the US influence and; actively participating in the reformulation of the international laws and concluding many multilateral treaties.8 So far China has taken part in most of the international and regional organisations and mechanisms which have culminated in negotiating over 300 multilateral treaties. Presently, China is holding the initiative in settling global economic and political issues, including the proposal for using the Special Drawing Rights (SDR) of the International Monetary Fund (IMF), and the proposal for replacement of the US dollar by a "new global currency."

China's economic diplomacy is based on enhancing and protecting its overseas investments with a view to serving its national interests. At the same time, China is gradually expanding its influence and strategic reach in other regions including Europe, Africa, Latin America and Australia. There will be fierce competition between China and other newly emerging countries for playing a lead role at the international fora and also in non-traditional security and financial issues, controlling the relationship among major powers and giving rise to interest groups.

China, however, is facing many challenges. China has not really succeeded in getting into a binding alliance with any country, not even with the US. In Asia, Chinese products are reputed to be of lower quality than the US items. America's *soft power* still prevails. Although China's *soft power* has recorded some notable achievements in recent years, China's assertiveness is viewed with suspicion by some of its neighbouring countries.

Impact on International Security

China has made positive contribution in prevention of conflicts and their settlement. It has also actively participated and taken the initiative in addressing issues related to international peace and security. In particular, China has cooperated with major powers and other relevant countries while dealing with "volatile" issues such as the nuclear programmes of Iran and North Korea, and international terrorism etc. China has also made positive contribution to development efforts, humanitarian assistance and provided more personnel than any other members of the UN Security Council for UN peacekeeping missions.

China's rapid military build-up, however, has caused great concern amongst a number of countries in the world. The US seeks to rebalance forces in the region to contain China. China also pays attention to involving other countries in order to expand its spheres of influence and to break the US stronghold. The moves made by China and the US have resulted in tension, conflicting interests and mistrust. China's recent assertiveness in neighbouring waters is of great concern to many countries – potentially leading to a new regional arms race.

The military build-up, procurement of weapons and equipment, and escalation of disputes, from between China and its neighbouring countries to between China and other major powers, especially the US, would gradually enable China to succeed in its plot to divide the world into two blocs. At the same time, China's activities in the East China Sea and the East Sea have provided an opportunity to the US to set up an "anti-China front."

Potential Impact on the Region

China's moves have undermined trust amongst neighbouring countries, and increased suspicion which does more harm than good to China. As for the region; China's development strategy not only creates favourable conditions for development but it also results in manifestation of new threats.

Potential Threats to Safety and Security in the East Sea

China's military build-up and naval activities in the East Sea, including military manoeuvres; enlargement or construction of military bases in the Paracel Islands; renovation and construction of artificial islands in the Spratly Islands for turning these islands into military outposts in the East Sea, are posing serious threats to security and safety of maritime navigation and overflight in the region.

China's release of its Defence White Paper in 2015 has implied that differences in international maritime domain tend to escalate conflicts of interest; and China is ready to resort to use of force to settle the disputes instead of using peaceful means.

Raising the Likelihood of Arms Race and Conflict

China's development of military capabilities and modernisation of PLAN have caused concern amongst its neighbouring countries, and are likely to lead to arms race in the region. China's Defence White Paper also signals a firm message on sovereignty related issues and warns regional countries to desist from enhancing their relations with the US and Japan.

Countries in the region must consider increasing their defence budgets and expedite acquisition of advanced weapon systems in order to defend their territorial sovereignty and national interests. These moves will, in turn, intensify the risk of arms race and regional conflict, if parties concerned do not abandon the rhetoric of military confrontation.

Creating Fierce Competition among Major Powers

The East China Sea and the East Sea are witnessing fierce competition between two great powers which would draw increasing attention of other powers. However, conflicts are not likely to occur in the short term. China and the US may, however, bring pressure to bear upon specific political issues.

Posing Threats to Countries in the Region

The modernisation of PLAN and China's physical activities at sea, including the holding of military exercises in order to demonstrate China's improving maritime prowess by securing the Sea Lanes of Communication (SLOCs), have worried China's neighbouring countries and enhanced their apprehension that China might resort to using military force to gain control over natural resources and to settle their bilateral disputes.

Conclusion

At present, China has emerged as the most dynamic actor in the great-power politics. China's domestic and foreign policies have never been more assertive and proactive than they are today. China's desire to become a major power in the region and the world, when compared

to their posture in earlier decades and the realisation of "China's Dream", would not be so easy because the world is foreseeing a new era full of difficulties for China.

Given its geostrategic position in close proximity to China, and the rivalry among great powers, East Asia has and would continue to suffer unpredictable and serious challenges due to China's current assertive foreign policy and military strategy.

Endnotes

- ¹ The "first centenary" is to complete the building of a moderately prosperous society in all respects by 2021 when the CPC celebrates its centenary. The second centenary is to complete the building of a modern socialist country that is prosperous, strong, democratic, culturally advanced and harmonious by 2049 when the People's Republic of China marks its centenary.
- ² The concept of "the Chinese Dream" consists of four main aspects: Strong China (economically, politically, diplomatically, scientifically, and militarily); Civilized China (equity and fairness, rich culture, high morals); Harmonious China (amity among social classes); and Beautiful China (healthy environment, low pollution). "The Chinese Dream" is associated with the attainment of the above-mentioned ambitious "two centenaries."
- ³ According to the Defence White Paper, China's military needs to perform well on eight fundamental tasks: (i) to deal with a wide range of emergencies and military threats, and effectively safeguard the sovereignty and security of China's territorial land, air, and sea; (ii) to resolutely safeguard the unification of the motherland; (iii) to safeguard China's security and interests in new domains; (iv) to safeguard the security of China's oversea interests; (v) to maintain strategic deterrence and carry out nuclear counterattack; (vi) to participate in regional and international security cooperation and maintain regional and world peace; (vii) to strengthen efforts in operations against infiltration, separatism and terrorism so as to maintain China's political security and social stability; and (viii) to perform such tasks as emergency rescue and disaster relief, rights and interests protection, guard duties, and support for national economic and social development.
- ⁴ Sheard Paul, China's contribution to the global GDP growth in 2012 is projected at 30%. http://finance.eastmoney.com/news/1585,20100915962248493.html.

- ⁵ Several research have projected that Chinese Reminbi would become an international currency by 2020.
- ⁶ People in the world still consider West as their "desired house." In addition, many people regard China's model as a transitory one which would finally enable them to achieve a democratic model with institutions similar to those of South Korea, etc.
- ⁷ The UN cooperated with China and Africa to establish China-Africa Enterprise Association, and China-Africa Business Council in 2005. The United Nations Development Programme (UNDP) supported the establishment of the International Poverty Reduction Centre in 2006 in Beijing, which aims to enable China to share its development experience with other developing countries.
- ⁸ Thai Cao Cuong, *The Rise of Major Powers and Development of International Law*, Journal of Tianjin University, July 2009, page 64.

China's Military Reforms : Strategic Perspectives

Major General GG Dwivedi, SM, VSM and Bar, PhD (Retd)[®] Background

In People's Republic of China (PRC), Communist Party and Military enjoy a unique relationship. The origin of this bonding can be traced back to the Ninth Meeting of the Communist Party of China (CPC) convened in December 1929 at Gutian, a town in South West Fujian Province, for building Party and the Army. Significantly, this was the first meeting post Nanchang Uprising of 01 Aug 1927, which formally marked the formation of People's Liberation Army (PLA).

During the Gutian Conference, Mao Zedong addressed the men of Fourth Army to clarify the role of military. In the Congress Resolution, absolute leadership position of the CPC over the Red Army was entrenched; purpose of army "to chiefly serve the political ends". Thereon, PLA has remained the military of Communist Party and not of the Country. It played a key role during the Revolution, as an armed component of the Communist Party. Mao, Deng and other first and second Generation CCP leaders served as the top commanders in the PLA.

Even after eight and a half decades, the above policy has remained sacrosanct, evident from President Xi Jinping's visit to Gutian on 30 Oct 2014, where he addressed 'Military Political Work Conference' of the PLA and reiterated the principle of 'Party leading Military'.² The President stated, "PLA still remains Party's Army and must uphold its revolutionary traditions and maintain absolute loyalty to the political masters". ³

Modernisation of the PLA was taken up in the right earnest, as a sequel to its poor performance during the 1979 Sino-Vietnam

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War. In fact, Defence was the last of the four modernisations enunciated by Deng Xiaoping to transform China. However, the approach lacked strategic direction. Critical reforms were long overdue; evident from the configuration of the military regions, which remained unaltered since 1950s.

Ever since President Xi Jinping assumed power as the fifth generation leader of PRC three years back, military reforms have been high on the agenda. The process commenced in 2013 during the Third Plenum of 18th Central Committee of CPC, with the establishment of National Security Commission. Primary reasons for the current phase of reforms are twofold: prepare the military to effectively safeguard China's expanding strategic interests and establish firm control of the CPC over armed forces, through Central Military Commission (CMC), the apex defence body headed by President Xi as the Chairman. The ongoing reforms process is deep rooted and not just confined to structural changes. Its impact is expected to be far and wide, having internal and external ramifications. The paper undertakes a holistic overview of China's current military reforms process, with specific focus on genesis, strategic cum doctrinal dimensions and structural architecture, to enable a balanced assessment of PLA's emerging profile.

Genesis

Sense of urgency in implementing military reforms can be attributed to multiple factors, geopolitical considerations being the key drivers. President Obama's Doctrine, 'Pivot to Asia' which aims to rebalance Asia-Pacific, by redeploying 60 per cent of US military assets in the region has lent impetus to China's military modernisation.⁴ Defence planners in Beijing are well aware of the wide gap that exists between the military capabilities of China and the US, despite the former possessing credible nuclear deterrence and a formidable missile force. This fact was acknowledged recently by the 'Global Times', a state run Chinese daily, in its editorial.⁵

The Chinese are ardent protagonists of the concept of Comprehensive National Power (CNP), which includes both hard and soft power. Acquisition of hard power is seen as an imperative in enhancing China's CNP. As per President Xi, for realising the 'Chinese Dream', military reforms is the key.⁶ This will also facilitate the implementation of 'One Belt One Road' initiative.

Core national objectives of the PRC are Stability, Sovereignty and Development. Stability implies unchallenged supremacy of the CPC and its continuation in power. PLA's absolute loyalty to the Communist Party is an essential prerequisite. On 01 Feb 2016, during the inaugural ceremony of the newly constituted theatre commands, President Xi stated, "Centralisation of military architecture is vital; all the theatre commands and PLA should unswervingly follow the absolute leadership of the Communist Party and the CMC to the letter".7 Sovereignty, besides external noninterference implies unification of Taiwan with the motherland, wherein use of force remains an option. It includes control over South China Sea alongside diminution of US influence and containing Japan in the Asia-Pacific. Emergence of Nationalist Government in Taiwan is yet another driver in speeding up reforms. Development remains an essential prerequisite for survival of the Communist regime. To this end, strong central authority and peaceful periphery are considered vital to sustain the pace of progress.

Strategic and Doctrinal Dimensions

China's military strategic culture lays great emphasis on exploiting propensity of things – 'strategic configuration of power'; shi to achieve one's objectives.⁸ Aim is not annihilation, but relative positioning of own resources to gain position of advantage. Strategy thus aims not to fight an adversary but to create a disposition of forces so favourable that fighting is unnecessary. As Sun Tzu famously wrote "To subdue the enemy without fighting is the acme of skill". The ongoing military reforms are oriented towards capability building and force projection.

Chinese White Papers on National Defence issued periodically since 1998 define the general trend of strategic thinking. The theme of the Ninth White Paper published in May 2015 titled "China's Military Strategy' was 'active defence'. Focused on winning 'Local Wars under the conditions of modern technology', its thrust was on expounding maritime interest, priority being accorded to Navy and Air Force over the ground forces. It also marked a shift in naval strategy from 'off shore waters defence' to a combined strategy of 'off shore waters defence and open sea protection'.

China's military Doctrine of "Local Wars under Informationalised Conditions" envisions short swift military

engagements, to achieve the political objectives by leveraging technology. Joint operations and integrated logistics are inherent components of the new doctrine. President Xi has laid emphasis on the need for military to adapt to the information based wars, as informatisation is the core of military development. Establishment of 'Air Defence Identification Zone' (ADIZ) in East China Sea is also part of the military reforms. It is significant both for geopolitical considerations and China's domestic scene.

Military Reforms - Thrust Areas

Main thrust of the ongoing military reforms is on revamping of systems and structures at the political, strategic and operational levels. Some of the salient facets which merit attention are summarised in the succeeding paras.

The major changes being instituted at the macro level are in consonance with the guidelines issued by the CMC on deepening national defence and military reforms with Chinese characteristics; the focus is on civil-military integration, jointness and optimisation. The composition of the CMC itself has been balanced out, obviating the erstwhile ground forces bias. As a sequel to the military reforms, CMC will be responsible for the policy formulation, controlling all the military assets and higher direction of war. PLA, People's Armed Police (PAP) and Theatre Commanders will directly report to the CMC.

The erstwhile PLA Headquarters had four key Departments – General Staff, General Political, General Logistics and General Armament. This structure was perceived to be cumbersome, army dominated, resistant to change and led to the creation of political fiefdom. These Departments have been reorganised and integrated into the enlarged CMC set up, to ensure centralised control at the highest level. In the new structure, there are 15 functional bodies. These include six departments and three commissions, besides, six affiliated institutions (**Table 1** refers). Integrated joint staff under the CMC will ensure streamlining of the decision making process.

Table 1

CENTRAL MILITARY COMMISION					
CMC General Office	CMC Joint General Staff	CMC Political Work Department	CMC Logistics Department		
CMC Equipment Development Dept	CMC Training Management Dept	CMC Military Defense Mobilisation Dept	CMC Discipline Inspection Commission		
CMC Political and Law Commission	CMC Science and Technology Commission	CMC Strategic Planning Office	CMC Reform and Establishment Office		
CMC International Military Cooperation Office	CMC Auditing Administration Office	CMC Administration Affairs Management Office			

(Source - Stratfor 2016, www.stratfor.com)

Three new Service Headquarters have been created besides the existing PLA Navy (PLAN) and PLA Air Force (PLAAF) Headquarters. These are the 'Ground Forces Command' making it a separate service, 'Rocket Force' – an upgrade of erstwhile Second Artillery which operates strategic as well as conventional missile weapons, and 'Strategic Support Force' to control and secure the cyber and space assets; key elements to execute the doctrine of 'Local Wars under Informationised Conditions', as also to meet the challenges of new generation warfare.¹²

Formation of five theatre commands (Battle Zones) – Eastern, Western, Central, Northern and Southern by reorganising the earlier seven military regions is aimed to revamp the joint operations capability of the PLA (**Map 1** refers). This will facilitate seamless synergy in deploying land, air, naval and strategic assets in a theatre. While presenting flags to the theatre commanders, President Xi exhorted "Each command must concentrate on studying modern warfare...... proactively seize initiative, enhance joint command, joint action, joint logistics and ensure troops are combat ready to complete the mission". 13



Theatre Commands - Battle Zones

Source: Economist.com, South China Morning Post

Map 1

Planned reduction of 300,000 personnel, mostly from the ground forces and non combat positions is to make the PLA nimbler; right sized to around two million. This will be the tenth time that the reduction exercise is being implemented since 1951, when the strength of the armed forces had peaked to 6.27 million.¹⁴

Ramifications

The military reforms are in consonance with PRC's expanding role as an emerging global power. It is perhaps the biggest military shake-up in a generation. While the architecture does not follow any western model or template, yet is in sync with the mainstream developments in the modern warfare. Although the primary aim is to enhance national defence capability marked by Chinese characteristics, the process goes on to serve multiple objectives with wide ranging implications.

Internally, predominance of the Party over PLA stands further validated, with centralisation of power structure under the revamped CMC. By gaining absolute control over the Defence Forces, President Xi Jinping has emerged as an unquestionable leader. His enhanced stature as a 'paramount leader' puts him in the league with Deng Xiaoping and as 'core' – at par with former President Jiang Zemin.

Externally, PLA's exponential accretion in the capability is a cause for concern, especially in China's neighbourhood. Beijing is likely to be more assertive in pursuit of its national objectives, particularly with respect to its claims in South and East China Seas. Asia-Pacific region is set to be the scene of intense rivalry with the changing balance of power equations. The USA is expected to play greater role in protecting its interests and assuage the concerns of allies, given the emerging security dynamics in the region.

Specific to India, so far Lanzhou and Chengdu Military Regions were responsible for operations against India's Northern and Eastern Theatres. With the newly reorganised structures, facing the PLA's Western Battle Zone with integrated assets of the Army. Air Force and Rocket Force under a single commander will be own four Army Commands (Northern, Western, Central and Eastern) and three Air Force Commands (Eastern, Central and Western). Enormity of challenge by way of coordination and synergy in deployment of assets in a telescopic time frame merits serious attention. Even during the 1962 War, China had constituted a single Headquarters to control the operations in Ladakh and NEFA, while on the home side, battles were fought in isolation, even within the theatre. Lately, Arunachal Pradesh has been included in the list of issues which are of Beijing's core national interests. Further, China's forays into Indian Ocean have long term strategic implications for India (emphasis added).

In retrospect, the radical military reforms initiated under the stewardship of President Xi Jinping are indeed path breaking. The thrust of these reforms is on how best the PLA capabilities can be optimised to further China's aspirations as a rising global power. While sticking to the vision of founding fathers; 'Party rules the Gun', Xi has been able to gain firm control of the PLA, eliminate resistance by pulling down top Generals like Xu Caihou and Guo

Boxiong, and cultivate his own team. The central theme of the reforms process in essence, is indicative of both continuity and change. The Chinese strategic community has drawn richly from the historical, strategic and recent doctrinal documents, simultaneously infusing new thinking in tune with the futuristic trends. They seem to have also drawn heavily from the American experience in recent conflicts across the globe. Rise in China's military capability will have serious ramifications, both in the regional and global perspective.

The ongoing military reforms are envisaged to be in place by 2020, well before the end of President Xi's term in 2022. 15 However, given the ambit and magnitude of the task, it may take decades before the PLA transforms into a modern force at par with the western counterparts. Above notwithstanding, PLA certainly is poised for a "Great Leap Forward"!

End Notes

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Continuing Evolution of Chinese Armed Forces – A Review of Recent Organisational Changes

Commander MH Rajesh®

Introduction

hange has been a constant in the Chinese military for the past Ithree decades. This article places the recent changes announced in January 2016 in the People's Liberation Army (PLA) organisation within the larger context of transformation that is happening in the Chinese Military and Security Apparatus. The series of radical changes in the PLA can be traced back to Deng Xiaoping era where along with sweeping economic reforms, he utilised the vacuum left by Mao, the fount of PLA's military wisdom to commence a series of transformations. These changes were tailored to alter the PLA from a People's Army created for revolutionary purposes to a professional Western style defence force in form and function. Therefore, modernisation has been a recurring theme in the PLA affecting most facets of the PLA including force structure, training, strategy and manpower. The modernisation progressed albeit incrementally during the Jiang Zemin and Hu Jintao periods.

The changes seem to be gathering a unique pace now in the Xi Jinping era. After Deng, it is the present President Xi Jinping who has re-initiated such radical transformations. President Xi also personally heads the 'Leading Group for National Defence and Military Reform of the Central Military Commission'- an elite committee that steers the reforms. Even though Xi had indicated revamp of military upon taking reins, its rough contours started emerging a few months prior to the official announcements. Earlier in Sep 2015 and later in Nov 2015 President Xi had declared deep reforms regarding organisational changes as well as troop cuts. ¹ The reforms were reiterated in Xi's address at a meeting on reforming the armed forces in Beijing from 24 - 26 Nov 2015 aimed

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to establish a three-tier system where Central Military Commission (CMC) will serve as the first tier of structure, Battle Zone Commands/Troops Command system as the second functional tier and an Administrative System that runs from CMC through various services to the troops.²

January 2016 is certain to go down in history as a point of inflection in the transformation of PLA with the following changes:-

- (a) On 31 Dec 2015, China instituted a Ground Forces (Army) Chief with separate Headquarters (HQ) and a PLA Strategic Support Force (likely, a Cyber Command?).
- (b) The Second Artillery was renamed People's Liberation Army Rocket Force (PLARF) and also upgraded from a 'branch' to a 'service' the same day.
- (c) This was followed by transforming the four departments in mid Jan 2016 into fifteen smaller departments under Central Military Commission.
- (d) On 01 Feb 2016, the formation of the Theatre Commands completed the major changes that had been announced.

Since the changes appeared in three different instalments through the January of 2016, they are commented upon in that order. The article focusses more on the organisational changes and has not included recent material developments such as the first SSBN patrol and plans to build a second aircraft carrier.

First Set of Changes Announced on 31 Dec 2015

The first set of changes appears to revolve around organisational reforms. In a ceremony attended by President Xi on 31 Dec 2015, three new military organisations took shape within the Chinese military establishment as under:-

(a) Formation of a PLA Ground forces Headquarters with a separate Chief. Till now there was no Army Chief, since the Army was the basic organisation with other two services conceptually being a part of Army. Therefore, the Army's HQ function was dispersed in the 'four HQ' of a generic PLA,

namely the General Staff Department, General Political Department, General Logistics Department and General Armaments Department.

- (b) Formation of PLARF. The erstwhile Second Artillery has been renamed and has been upgraded as a service from being just a branch. Till now it was not given a service status and was deemed less than Air Force/Navy as a 'branch'. This 'strategic' organisation will report to the CMC directly.
- (c) Formation of a new organisation, the PLA Strategic Support Force (PLASSF) which has been newly commissioned. Complete details regarding this organisation are not known yet. The South China Morning Post cites a source to state that the PLASSF would be responsible for hitech warfare in space and on the internet.³ If that be the case, it could be a C3I, Cyber Command. This formation was a surprise indeed.

Formation of Army Headquarters

The creation of HQ for the army shows two separate trends as under:-

- (a) Firstly it is to accommodate a long standing professional requirement of PLA ground forces. The Navy and Air Force had separate HQ and their respective Chiefs for long, but the Army, despite being the premier service was left out in that professional progress. This change means that generic, diffused management of ground forces by the four departments could be replaced by an Army HQ with its own Chief.
- (b) Secondly in a way, portends the larger role played by other services in the PLA. Army instituting a HQ also means PLA is not the preserve of the ground forces alone! Since 2005, the Air Force and Naval Chiefs have been members of the CMC predominantly consisting of Army officers. The present Vice Chairman of CMC is an Air Force General Xu Qiliang. That he retains his Air Force uniform unlike Admiral Liu Huaqing who was also a Vice Chairman, albeit as an Army General indicates the improving trend of joint outlook to military affairs.⁴

Like the PLA Naval and Air Force Chiefs, Army Chief could be in protocol equal to the five Theatre Commanders (equivalent to C-in-Cs). All current theatre commanders are Army officers and at the Military Region (MR) level, Naval and Air Forces serve under an Army hierarchy. Air Force or Naval officers occasionally served as Deputy Chief of Staff at MR level. The Service Chiefs, though ranked alongside MR leaders in protocol, are slightly more privileged to be members of CMC which is the highest military decision making body. This change could also mean new members in the CMC, about which no information is presently available.

The erstwhile Chengdu MR Chief, General Li Zuocheng has now been made the Army Chief, which means that the new office could be equal or ranked higher than the MR Chief. General Li, one of the youngest to achieve Army Commander's rank commanded the 41st Group Army, was promoted in Jul 2015 to the rank of full General along with ten others. The Army HQ also gets a Political Commissar in General Liu Lei, previously, the Political Commissar of the Lanzhou MR.

Formation of the Rocket Force

The Second Artillery, now as the PLA Rocket Force continues to be the same organisation in function, albeit with a change of name and upgradation of status, becoming par with Navy and Air Force.⁵ This is a step to get the organisation at par with other four services, namely Army, Navy, Air Force and most likely the PLASSF directly under the control of CMC. Even though this organisation was under the CMC earlier, in the status conscious military, such an upgradation can elevate the significance of organisation and status of its leader. The composition of leadership remains same.

Formation of the Strategic Support Force

The newly created PLASSF is headed by General Gao Jin who was Director of the PLA Academy of Military Science (AMS), the apex research institute of the PLA and General Liu Fulian as the Political Commissar, previously the Political Commissar of the Beijing MR.⁶ From the nature of its Chief's previous appointment this organisation could have high technology role. C3I systems, Information and Cyberwarfare could be its areas of responsibility (?). Being a new organisation very limited information is presently available.

Second Set of Changes - Mid-January 2016

Reformation of the Four Departments. A significant overlay to the entire scheme is increasing Party's grip over the military apparatus. This has been partly achieved by breaking the existing four HQ, the behemoths that controlled PLA into fifteen lean organisations under CMC as announced on 10 Jan 2016. The four giants will now metamorphose into following CMC organs:⁷

- (a) **CMC's Six Departments**. The Joint Staff, Political Work, Logistical Support, Equipment Development, Training and Administration Department, and National Defence Mobilisation Departments.
- (b) **CMC's Three Commissions**. Discipline Inspection, Politics and Law, Science and Technology Commissions
- (c) **CMC's Six Offices**. The General Office, Administration, Auditing, International Cooperation, Reform and Organisational Structure, and Strategic Planning Offices.

Third Set of Changes Declared on 01 Feb 2016

Theatre Commands. The reforms declared on 01 Feb 2016 were around the Battle Zones which replace the existing MR. This was a much anticipated change, in the air for the past several years. At a ceremony attended by CMC members, General Fan Changlong, Vice Chairman of the CMC, read out the CMC's order to establish the PLA's theatre commands.8 President Xi officially inaugurated the five theatre commands with cardinal orientations of North, South, East, West and Central Commands giving their Commanders the ceremonial flags. The Commanders and Political Commissars of the Theatre Commands were also announced in the ceremony. Other than nomenclature of Commands, which reveals its orientation and names of leaders, no other concrete information is presently available, although there are reports regarding locations of the command HQ and their subordinate organisations. Available information is appended in Table 1 below.9

Table 1: Details of the new Commanders and Commissars

Theatre	<u>Designation</u>	Name and Year of Birth	Previous Position	Rank And Seniority
Eastern	Commander	Liu Yuejun 1954	Commander, Lanzhou MR October 2012	General 31 July 2015,
	Commissar	Zheng Weiping, 1955	Political Commissar, Nanjing MR	31 July 2015, General
Southern	Commander	Wang Jiaocheng 1952	Commander, Shenyang MR 2012	General July 2014
	Commissar	Wei Liang 1953	Political Commissar, Guangzhou MR October 2012	NA
Western	Commander	Zhao Zongqi 1955	Commander, Jinan MR November 2012	General July 31, 2015,
	Commissar	Zhu Fuxi 1955	Political Commissar, Chengdu MR November 2012	Lieutenant General NA
Northern	Commander	Song Puxuan 1954	Commander, Beijing MR 2014	General 31 July 2015
	Commissar	Chu Yimin 1953	Political Commissar, Shenyang MR 2010	General July 2014
Central	Commander	Han Weiguo 1956	Deputy Commander Beijing MR 2013	Lt Gen? 2013
	Commissar	Yin Fanglong 1953	Deputy Director of the General Political Department of the PLA October 2012	General 2015

Earlier reports had indicated that the new commands, called Battle Zones, could have a cardinal/inter cardinal focus under a joint structure within five years. The present announcement on 01 Feb 2016 not only advances that date but also lays some of those speculations to rest. The reorganisation is indeed cardinal based which in Xi's words is for 'responding to security threats from their strategic directions, maintaining peace, deterring wars and winning battles'. However, no official maps have been released yet.

These battle zones or theatre commands have been under consideration for long and have been reported by Dennis Blasko in his seminal work 'Chinese Army Today' published in 2008. He articulated them as 'War Zones' which will be activated as a

temporary measure during crisis. Those warzones are now being translated as 'Battle Zones' or permanent theatre commands by official PLA websites.¹⁰

The number of MRs has periodically varied in history stabilising at present seven, which will now effectively be these five Theatre Commands. There simply is no news of what happens to the old MRs, but in a significant move in end January 2016, the seven PLA MR Newspapers were shut down, which portended what lay ahead for the MRs.¹¹

Given the enormous clout that the MR leaders possess, it will be also relevant to note that all erstwhile MR leaders, except General Xu Fenlin, Chief of the Guangzhou MR have been accommodated in this change. The Chengdu MR leader was earlier appointed the Chief of the Ground Forces. General Cai Yingting is reportedly a confidant of the President and has been appointed the Chief of the Academy of Military Sciences. 12 The Beijing Deputy MR leader has been upgraded to a Theatre Commander, and is apparently the only Lieutenent General in this new structure indicating that the Central Command could have a slightly different role as a hinterland command. The reduction from seven to five definitely cuts some fat making PLA more nimble. It also gives a larger scope to deploy reserves. Most significant call is the consistent exhortation for 'jointness'. The Western Command will cover the largest area, absorbing both Chengdu and Lanzhou MRs, which cover almost half of China's land area and borders. The other four theatres occupy the other half of China, giving away some indications of the present threat perceptions as well as geographic compulsions of that country. The high density of commands in the Eastern half shows preoccupations in East Asia.

As suggested earlier the Theatre Command System for operations will run parallel to the service oriented administrative structure (Army, Navy, Air Force, PLARF and now PLASSF) that ensures professional management of services. Xi stated whilst inaugurating the new Command Structure that this is 'a strategic decision made by the CPC Central Committee and the CMC with an eye to realising the Chinese Dream and the Dream of a Strong Military. The establishment of the five theatre commands and their joint operational institutions is of great and far-reaching significance in ensuring the PLA to be capable of fighting and winning battles and effectively safeguarding China's national security.¹³

Certain other exhortations by President Xi reveal what is expected of theatre commands; he stated that the new commands must (emphasis by the author) :-

- (a) 'Focus on **combat readiness**, and the various military services pursue their own construction and development.
- (b) Unswervingly follow the **absolute leadership of the CPC** over the military and carry out the orders and instructions of the CPC Central Committee and the CMC to the letter.
- (c) Devote themselves to **studying how** to fight wars, research the principles of winning modern warfare, speed up the formulation of the theatre commands' strategies, perfect their combat plans, and focus on joint training, so as to obtain initiatives in future warfare.
- (d) Strengthen joint command, joint operations and joint support within the theatre commands, and organise troops to complete daily (at all times) combat-readiness and military operations.

Other Recent Changes

In the backdrop of latest developments, it is relevant to recall the recent significant changes carried out or announced thus far by China during President Xi's period which has military or security implications. These are as under:-

- (a) Intention of troop cuts to the tune of 40 per cent from the Army, 30 per cent from Air Force and only 10 per cent from the Navy. Such a change will eventually settle the overall PLA manpower including Peoples Armed Police (PAP) from 3 million to 2 million with a 30 per cent overall reduction. There are reports about reservations in the State Owned Enterprises to absorb the demobilised soldiers.
- (b) There is intra-army change of removing divisional structures to let brigades serve directly under Corps or Group Armies. This is expected to make the organisation more effective with optimal reserves. There are also unconfirmed reports on reduction in numbers of Group Armies.¹⁵

- (c) The PAP has been renamed as National Guard. This is a law enforcement body primarily for civilian policing which provides support to the PLA during wartime. ¹⁶
- (d) There was also a formation of National Security Commission earlier which works under the political leadership to combat terrorism, separatism, and religious extremism.¹⁷
- (e) China appointed its first Counter Terrorism Chief, Liu Yuejin, a key figure in China's crackdown on illegal narcotics.¹⁸
- (f) China passed a new Terrorism law with wide ranging implications including power for the PAP/National Guard to operate abroad.¹⁹
- (g) The five separate entities termed five *dragons* that dealt with Maritime Security have been united into a single body under the State Oceanic Administration.²⁰
- (h) Publication of new Defence White Paper that in essence makes the PLA far more mobile with high thrust on Navy providing PLA a global role.

Conclusion

Overall the recent changes lie on the long road to modernisation which commenced three decades ago. Considering the scale of this reform, they are by no means small. They appear aligned with domestic and global realities. This reform makes the Chinese armed forces leaner, improves command and control, and assimilates technological shifts in cyber domain into its command structures. The last comparable change in any military of a similar scope occurred in 1986, in the United States, through the Gold Water Nichols Act, wherein command structures were reorganised to improve warfighting. Just as PLA has improved its hardware through 'imitative, inspired innovations', this set of equally important organisational 'software' changes too, is inspired by western models and have definitely gathered steam under the present regime after prolonged incremental measures by previous regimes.

The change upgrading the individual services is congruent to the latest Defence White Paper which clearly weighs 'the maritime over land' in a China which is venturing out in an incremental manner. However, in reality, ground forces will continue to dominate through theatre commands and constitution of CMC which remain dominated by the Army. The upgradation of the status of Second Artillery to PLARF, an independent service, could accentuate its status and control of strategic forces by the CMC. That it occurred around the time the first Ballistic Missile Submarine (SSBN) patrol was reported does not seem a coincidence. ²¹ The break-up of the 'four departments' into fifteen manageable organs under the CMC, including a discipline section could also increase the party's grip of all matters military.

As a nation, China is in the midst of deep changes today under a transformational leadership. Its economic model is being revamped, as a corollary it has rolled out the 'One Belt One Road' construct with economic and strategic implications to the region. Its internal political structures are being shaken up with anticorruption campaign, the internal security organs and laws have been reformed, it has become more assertive in its maritime claims, and there are far more frequent forays into the Indian Ocean including acquisition of a base in Djibouti. The central theme, at the grand strategy level, appears to be Xi's 'China Dream', of overall, time bound national rejuvenation.

At national level, changes appear to tread on a tight rope between increasing professionalism as much as the party's grip over the military. Therefore, it is to be noted that changes do not alter the basic nature of the PLA as the party's army. Barring that core tenet, change, it appears remains a constant in the Chinese Armed Forces. Since this is the early stage of the change, several gaps remain in the information that is available. Therefore, it remains for military analysts to observe how PLA assimilates these rapid and drastic changes, probably the largest in scope and scale by any military in the world in recent history.

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Combating Cybercrime

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Introduction

The growth of internet has been the biggest social and technological change of our lifetime. It is a great medium that allows people across the world to communicate and has become increasingly central to our economy and society. But the growing role of Cyberspace has also opened up new threats from Cyber criminals along with new opportunities. The high degree of anonymity, speed of communication, efficiency and reach to the masses has led to it being exploited by Cybercriminals. Therefore we should have a clear cut approach towards handling of Cybercrimes at national level both at organisational and individual levels. The Government should be in a position to ensure protection of the organisations and individuals from crime, fraud and identity theft etc.

Categories of Cybercrimes

Criminals from all corners of the globe are already exploiting the Internet to target individuals and organisations. Few main categories of Cybercrimes can be described as below:-

- (a) **Breaking into Communication Services.** Unauthorised access of information services compromises security.
- (b) **Promoting Criminal Activities.** Cyber domain is being used extensively to facilitate organised drug trafficking, gambling, money laundering and arms smuggling. The use of encryption technology places criminal communications beyond the reach of law enforcement.
- (c) **Cyber Piracy.** The temptation to reproduce copyrighted material for personal use, sale or free distribution violate antipiracy laws and are treated as criminal offences.

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- (d) **Cyber-Stalking.** Computer systems can also be used for harassing, threatening or intrusive communications, by means of "cyber-stalking".
- (e) **Financial Irregularities and Tax Frauds.** Hi-tech online transactions over secured channels cannot be tracked with traditional countermeasures.
- (f) **Electronic Vindictiveness and Extortion.** Dependence on complex data processing and telecommunications systems is prone to damage or interference by electronic intruders.
- (g) **Investment and Marketing Frauds.** The increasing use of internet marketing and investment allow fraudsters to enjoy direct access to millions of prospective victims around the world, instantaneously.
- (h) **Electronic Eavesdropping.** Remote monitoring of computer radiation and eavesdropping compromises information security.
- (i) **Electronic Funds Transfer Fraud.** Digital information stored in credit card can be counterfeited and misused.
- (j) **Identity Theft.** Identity theft is used by Cybercriminals for monetary gains and serves as a gateway to other Cybercrimes such as tax-refund fraud, credit-card fraud, loan fraud and other similar crimes.
- (k) **Theft of Sensitive Data.** Sensitive information related to government, organisations or individuals attract the attention of Cybercriminals.

Cybercrime – Impact on National Security

Use of Cyberspace in civil as well as military domains has today become an intricate component of national power. With defence forces adopting more complex Information and Communication systems and upgrading to network centric warfare, they are at higher risks of cyber-attacks. The "Make in India", "Digital India" and "Smart Cities" are flagship programmes with a vision to transform India into a digitally empowered society, foster innovation, knowledge economy and infrastructure development in India by leveraging the use of information technology. It goes without saying that this accelerated capacity building has enormous implications

for the Country's cyber-security posture. At the same time, threats from both state and non-state actors are weakening the very foundations of these concepts. None of the existing international laws on cyberspace apply to the terrorist organisations who have adapted themselves in innovative ways to become one of the most ardent users of cyberspace for a variety of criminal activities from communication, to finance, as well as for recruitment, networking and psychological operations (Psy Ops) as we are currently witnessing. As the visual and real worlds get increasingly integrated with the Internet of Things (IoT), it is only inevitable that use of cyberspace for destructive purposes will pose a serious threat to national security.

Challenges in Handling Cybercrimes

The human society around the world is racing ahead with innovative trends in information technologies. This has also given rise to well managed criminal activities where the commodity, personal information or data moves far too quickly for conventional law enforcement methods to keep pace. Detecting, quantifying and preventing Cybercrime is a difficult task. A few challenges are as under:-

- (a) The Cyberspace is not limited by well-defined boundaries and hence the actions in the Cyber domain cannot be traced to the source of origin. These features are being exploited by non-state actors for perpetration of misdemeanors in the Cyber domain.²
- (b) The reach and complexity of the offences committed in the Cyber domain are continually on the rise thereby affecting the Government as well as the institutions and individuals.
- (c) As the volume and value of information hoisted in the electronic domain have increased, innovative methods are being adopted by Cyber criminals as more convenient and profitable ways of carrying out their activities anonymously are being evolved.
- (d) The ability of adversaries to produce, distribute and utilise malicious code with ease maximises their gains and at the same time pose challenge to threat evaluation and traceability.

(e) Targeted attacks are growing faster, stealthier, multifaceted and extremely difficult to analyse and are causing risk to national security.

Current Scenario at National Level

With the increase in frequency of Cybercrimes in India and registration of Cybercrimes showing an annual quantum jump over the past years, an expert group set up by the Home Ministry has suggested setting up of a dedicated body which is proposed to be called Indian Cybercrime Coordination Centre (I4C). This will facilitate online reporting of Cyber offences, apart from monitoring, analysing and countering these new-age crimes. This national body will have linkages with state police and will e-integrate around 15,000 police stations across the Country, and NatGrid. This dedicated body will have high-quality technical experts and R&D experts to develop cyber investigation tools to coordinate the aforesaid actions. Also, the body can take up long-term training programmes for the law enforcement agencies and even judiciary on investigation and prosecution of Cybercrimes.

The proposed I4C will have real-time analytics of Cybercrime along with their types. This will help strengthen India's case in seeking cooperation from global Internet firms having servers abroad, to tackle various types of Cybercrimes. Also the planned architecture should have routing of the Internet services through a single, common gateway rather than separate gateways now used by the Country's Internet service providers. There is also need to have a relook at the legal framework, including the Indian Evidence Act, 1872 and Information Technology Act, 2008 against any existing loopholes or voids to deal with Cybercrime.

In view of emerging challenges in the Cyber world and spiralling Internet crime rate, State governments also need to take stern measures. There is a need to create nodal centre for effective policing of social networking sites and anti-terror activities in Cyberspace. All types of Internet related activities ranging from virtual policing, automated threat intelligence, Cyber forensics and tracking system need to be put in place.

There is a need for security compliance and a legal system for effective dealing with internal and external Cyber security threats. India needs good coordination between law and technology to come out with a mechanism of cooperation among states, agencies and countries to address these challenges. The strategy and roll-out plans are needed for addressing the challenges related to Cybercrime in the short-term and the mid-term, with a mechanism to review the same on a long-term basis. In addition to the existing mechanisms, a strategy needs to be promulgated which states the vision, objective and approach for Cybercrime prevention in India. For this purpose, the Indian Government has set up its own 'Cyber Security Architecture' comprising following bodies:-3

- (a) National Cyber Coordination Centre (NCCC).
- (b) National Critical Information Infrastructure Protection Centre (NCIIPC).
- (c) Grid Security Expert System (GSES).
- (d) National Counter Terrorism Centre (NCTC).
- (e) Cyber Command for Armed Forces.
- (f) Central Monitoring System (CMS).
- (g) National Intelligence Grid (NATGRID).
- (h) Network and Traffic Analysis System (NETRA).
- (i) Crime and Criminal Tracking Network & Systems (CCTNS).

Cybercrime Early Warning, Reporting and Response

Cybercrime, like any other crime, should be reported to appropriate law enforcement authorities depending on the scope of the crime. Quick access of such reporting system should be made available to victims. Law enforcement authorities should be made aware online about the suspected criminal or civil violations. Maintaining centralised database will provide a repository to law enforcement and regulatory agencies at the national, state and local levels. The activities needed to be pursued under this initiative include :-4

- (a) Adopting and deploying state-of-art tools and techniques.
- (b) Creating a structured knowledge repository.
- (c) Strengthening partnership and cooperation with industry, international Computer Emergency Response Team (CERTs) and security forums.

- (d) Acquisition of intelligence about vulnerabilities, threats, and security risks collated from a comprehensive list of sources.
- (e) Establishing a collaboration platform for engaging with security community.

Legal Architecture

Cybercrime raises several challenges for traditional criminal law and the criminal justice system in general.⁵

- (a) The first challenge is to define the types of Cybercrimes and include the same in its conceptual framework for influencing national legislation on Cybercrime and policies at international level.
- (b) The second challenge is that the Information and Communication Technology (ICT) is complex and dealing with crime involving these devices requires well-trained personnel in the investigation phase, during prosecution, and in courts.
- (c) As a third challenge, many Cybercrimes occur in virtual environments like mobile phone channels or the Internet. This feature frequently clashes with the main operational criteria of the criminal justice systems, namely sovereignty and the territoriality principle, hence, it requires countries to establish clear rules on a legal system's jurisdiction over these offences.
- (d) The fourth challenge is that the world of ICT moves at a pace different from that of physical world. Crimes occur in a fraction of a second and may spread with astonishing speed.
- (e) Lastly, the challenge due to virtual nature of Cybercrimes wherein a perpetrator may be in a different jurisdiction from the victim and the legal definitions of the criminal behaviour in the two legal systems may not match.

Law enforcement agencies must, therefore, take rapid action for collecting and preserving the digital evidence for use in criminal proceedings. If criminal justice systems are to deal effectively with these problems relating to the repression of Cybercrime, they must update their legislation and law enforcement systems where these are unable to cope with investigation and prosecution of the phenomenon. Successful policies undertaken by the foreign countries may be adopted for better utility against Cybercrimes.

Cybercrime Prevention (R&D, Training and Awareness)

There are huge gaps in the number of trained Cyber security professionals available in the Country as compared to the overall requirements. R&D in Cyber security is unsatisfactory. Non-availability of proficient Cyber experts within law enforcement agencies and inappropriate implementation of the strategy means that very few measures are in place to immobilise a larger set of Cyber sleuths to counter the menace of Cybercrime. Additionally, in order to identify the *modus operandi* of the criminals, it is essential to understand the psychology rather than just relying on tools and technology.

Spreading awareness on Cybercrime prevention is an essential requirement. The Cybercriminals are constantly seeking new ways to attack and identify potential victims. In recent times, critical infrastructure of a few countries was successfully penetrated due to the low awareness level of most users, through phishing and social engineering methods.

Citizen awareness programmes should be launched to prevent Cybercrimes, as proactive mitigation has to be achieved through multiple media channels. Mechanisms should be established for independent monitoring of awareness programmes at regular intervals to evaluate the number of people and regions covered through the awareness programmes. Awareness material should be updated regularly as well.

International Collaboration

Since the Cyber world transcends all physical barriers, and is also being transnational in nature, it is but obvious that nations across the globe need to strengthen their cooperation and form alliances as well as ensure that their legal, technical and institutional measures are put in place. Though the IT Act, 2008 categorises Cyber offence as a crime in India; it has its own limitations; thus, it lacks the necessary execution on ground. This includes investigation, prosecution and consecutive extradition of a foreign national as well.⁶

India remains a non-signatory to the Budapest Convention, which is the international treaty seeking to address Cybercrime by

harmonising national laws, improving investigative techniques and increasing cooperation among nations. It will be beneficial to have collaboration with International Cyber Security Protection Alliance.

Summary of Action Plan

A summary of action plan which needs to be initiated at the national level are given as below :-7

- (a) **National Response.** Improve our detection and analyses capabilities to defeat high-end threats, with a focus on the critical national infrastructure.
- (b) **Governance.** Establish internationally agreed 'rules of the road' on the use of Cyberspace and ensure its implementation.
- (c) **Security.** Manage and ensure that the key critical infrastructure remains safe and resilient.
- (d) **Cooperation.** Share information of threats in Cyberspace, including from private sector, for creation of security database at national level.
- (e) **Execution.** Enable all law enforcement agencies to handle Cybercrimes and forensics.
- (f) **Reporting and Response.** Build an effective chain for reporting Cybercrime and improving the police response at local level for those who are victims of crime.
- (g) **International Synergy.** India should ratify all international forums so that Cybercrimes can be prosecuted across borders and offenders are denied safe havens and offshore help.
- (h) **Legal Framework.** Courts of Law should be empowered with enforcement capabilities to report, react, disrupt and prosecute Cybercrime.
- (i) **Core Competence.** Promoting development of a cadre of skilled Cyber security professionals to retain an edge in the area of crucial key skills and technologies.
- (j) **Awareness.** Because prevention is a key, we need to work to raise awareness, educate and empower people and firms to protect themselves online.

(k) **Role Model.** Model the best practices on Cyber security in the Government's own systems thereby setting up strong standards for suppliers to the government agencies.

Conclusion

To positively impact the Cyber security ecosystem and to combat Cybercrime, it is imperative that efforts and resources are dedicated to operationalise the Nation's Cyber security strategy. If such initiatives are driven from the highest level of the Government, it ensures that all stakeholders are interested and engaged in contributing to the success of initiatives or programmes. Such commitment alone, though it is an important enabler, is not sufficient to guarantee the success of an initiative or programme. Monitoring and review mechanisms are essential to analyse and assess progress as well as to consider measures for re-calibration and course correction as may be required. It is important to define milestones and operationalise the strategy as per the desired impact of the initiatives.

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Special Operations Command – An Imperative for India

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Introduction

he Naresh Chandra Committee on national security had submitted its report in May 2012. Recommendations of the committee included creation of three new tri-service commands: Special Operations Command, Aerospace Command and Cyber Command.1 The Committee was instituted in 2011 realising no worthwhile reforms had been undertaken during the past 10 years. The requirement for a Special Operations Command should have come up years ago since India has been subjected to proxy wars for past three decades. Ironically, the Naresh Chandra Committee ignored the recommendations of the K Subramanian headed Kargil Review Committee and the follow up Group of Minister's report to appoint a Chief of Defence Staff (CDS), instead recommending a permanent Chairman of Chiefs of Staff Committee (COSC). A member of the committee later disclosed that MoD did not want CDS because they thought that the Defence Secretary and his IAS colleagues would be "somehow diminished".2 But this has been the irony of India - a MoD sans any military expertise and Defence Secretary, not Defence Minister, officially charged with defence of India. But the question here is will India have the political will to go for a Special Operations Command and what shape will it take?

Changed Conflict Environment

Conflicts have become hybrid with the sub-conventional occupying major battle-space. As far back as 2001, speaking at the Regional Conference on Security held in Bangladesh both Pakistani speakers Shirin Mazari, Director General, Institute of Strategic Studies and Lieutenant General Javed Hassan, Commandant,

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National Defence College openly advocated low intensity conflict, guerilla warfare, indirect intervention, psychological warfare, terrorism and subversion as a manner of tactics short of direct allout military confrontation.³ Over the years, because of the enormous costs of conventional wars both in terms of lives and finances, even big powers have switched to using irregular forces; typically changing from 'boots on ground' to 'boots on ground by proxy'. That is why irregular forces have emerged with greater strategic value over conventional forces be it Middle East, West Asia, Ukraine or South Asia. Consequently, even the US and NATO have been battling irregular forces.

China-Pakistan Sub-conventional Construct

In the early 1960s, China advised Pakistan to create a militia to fight prolonged war in India's backyard.4 These are the jihadis of today. By 1992-93, armed modules of Pakistani jihadis were identified in ten Indian states besides J&K.5 They were also undertaking joint training in terrorist camps inside Bangladesh. The list of Pakistan sponsored terrorist attacks, big and small, in India is long: attack on Parliament, 26/11, Tanda, Kaluchak, Akshardham, Samba, Dinanagar, Gurdaspur, Pathankot, Pampore and more. Defence Minister Manohar Parrikar has said that the attack on IAF base, Pathankot was by non-state actors who operate with Pakistani support.6 Considering that Pakistan's ISI is hand in glove with some 14 terrorist organisations, they are actually all state-supported, not non-state actors. Pakistan's state policy of terrorism is unlikely to change because of continued backing by the US and China. Pakistan's military holds all cards including foreign and defence policies; why should it let go of the power and money when as far back as 2007 its private business-corporateindustrial complex was pegged at US\$ 20.7 billion?7 In November 2014, Sartaj Aziz, Nawaz Sharif's Foreign Affairs Advisor and NSA publicly stated, "militants not dangerous to Pakistan should not be targeted".8 So, organisations like LeT, JuD, JeM are nurtured by Pakistan.

China provides tacit support to Pakistan's anti-India *jihad* and has been arming and supporting insurgencies within India. China supports Indian Maoists and has provided ULFA training and arms, in addition to sanctuary on Chinese soil. Arms and communication equipment are being pumped into India, particularly to Maoists and the PLA of Manipur. Chinese intelligence was behind the NSCN

(K) abrogating its 13 year old ceasefire with India.¹¹ Last year in May, Chinese intelligence orchestrated establishment of the United Liberation Front of West, South, East Asia (ULFWSEA) in Myanmar, combining nine major militant groups of northeast including the NSCN (K) and ULFA.¹² With this, China has the handle to create instability in our northeast while claiming entire Arunachal Pradesh. The China-Pakistan collusive terrorist threat is also manifesting through Maldives getting rapidly radicalised by Pakistani proxies. Chinese support to Pakistan is becoming stronger with her strategic lodgment in Gilgit-Baltistan, China-Pak Economic Corridor (CPEC) and Gwadar as a future Chinese naval base.

The US Factor

Michael Hayden, former CIA Director in his recent book 'Playing to the Edge' has expressed deep frustration of the "duplicity" of the Pakistani leadership when it came to taking action against terrorist groups; not taking action against terrorist groups, particularly against al-Qaida, Taliban, LeT and the Haggani network. 13 He also writes about Shuja Pasha, former ISI Chief admitting to ISI's role in the 26/11 terror attacks. Now Musharraf admits Pakistani military training and supporting terrorist organisations. David Headley too reveals Pakistani complicity in terror attack. On 09 Feb 2016, James Clapper, Director of US National Intelligence presenting the 'Worldwide Threat Assessment of the US Intelligence Committee' to the US Senate Armed Services Committee had just four lines to say about Pakistan, that too hyphenating her with India, "Relations between Pakistan and India remain tense following a terrorist attack on Pathankot Air Force base in India, which New Delhi blames on a Pakistani-based group, and further dialogue hinges on Pakistan's willingness to take action against those in Pakistan linked to the attack."14 India would have shared with the US strong evidence of JeM's terror activities and role in the Pathankot attack is obvious but there is no US pressure on Pakistan to bring the perpetrators of even the 26/11 Mumbai terror attacks including Hafiz Saeed to book.

Ashley Tellis of Carnegie Endowment had said, "India being continuously subjected to terror actually suits many (read US included) ... India is a sponge that absorbs global terror." More significantly, the Washington Times of 06 Jan, in an editorial titled 'Islamic terrorists open a new front', referring to the terrorist attack

on Pathankot Air base said "Just what the civilised world needs, a new front in the war against radical Islamic terrorism." That is why the US has given a free hand to Pakistan in Afghanistan – farce of talks with Afghanistan notwithstanding. That is why the fresh sale of F-16s to Pakistan under pretext of fighting terrorism knowing fully well that these would be used against hapless Baluchis or against India and Afghanistan.¹⁷ That is why John Kerry's lame excuse that these F-16s are because the US did not want to upset the balance?¹⁸ The bottom-line is that the US support to India against Pakistani terrorism would remain perfunctory.

India's Strategic Culture

Despite being continuously subjected to terrorism and proxy wars by both China and Pakistan, India seems content with its archaic policy of using conventional force and dialogue to contend with belligerent neighbours. The advanced sub-conventional capabilities of China and Pakistan *versus* the absence of the same in India should be of serious concern to us, considering the strategic asymmetry this has created. Sub-conventional war is and will continue to be the order of the day, a fact that India has failed to acknowledge. As a result, we continue to bleed through Pakistan's policy of 'thousand cuts'.

Lack of strategic culture has been the bane of India albeit bright moments like the liberation of Bangladesh. Former Foreign Secretary, Kanwal Sibal wrote in March 2013, "What would explain our unwillingness to recognise the depth of these threats even today and take appropriate action Pakistan uses the instrument of terrorism against us but we think that we can bring this to an end through dialogue. We let Kashmiri separatists meet Pakistani leaders in Delhi and Islamabad That we produced Chanakya almost 2400 years ago is not sufficient ground to claim that today's India possesses a strategic culture."19 We appear to have failed to see the consequences of increased Pakistani strategic depth in Afghanistan, as Robert Kaplan warned saying, "An Afghanistan that falls to Taliban sway threatens to create a succession of radicalised Islamic societies from the Indian-Pakistan border to Central Asia. This would, in effect, a greater Pakistan, giving Pakistan's ISI the ability to create a clandestine empire able to confront India in the manner that Hezbollah and Hamas confront Israel".20

India's Dilemma

India's dilemma revolves around an incoherent Pakistan policy, faced with Pakistan's sweet talk and stabbings, laced with American cajoling. As far back as 2011, Pakistani scholar Amir Mir wrote about resurgence of the JeM and Pakistani establishment remaining deeply embroiled with its jihadi proxies, treating them as the civilian face of Pakistan army.²¹ A recent article in New York Times too talks of the Pakistan army reviving JeM. So while India talks of the complicity of JeM, in particular its chief Azhar Masood in the Pathankot attack, Pakistan has gone ahead and filed an FIR against "unknown persons". Obviously no one in the military supported JeM will be brought to book – same as the perpetrators of the 26/11 Mumbai terrorist attack – ISI and LeT.

In the absence of institutionalised strategic thinking, our response is to raise more and more police forces barricading ourselves like the proverbial ostrich, even as the China-Pakistan threat is expanding including at the sub-conventional level. There does appear to be some understanding that China-Pak would endevour to win the end game against us without full-fledged conventional war; aside from limited conflict, war in the cyber and electro-magnetic domains and heightened asymmetric war, increasing their grip on our fault lines. But we appear to be at a loss how to deal with the situation aside from diplomacy and conventional power despite the fact that 'Operation Parakaram' in the wake of attack on our Parliament having proved that such response was inadequate.

Without effective deterrence against irregular forces, we have not been able to dispel the 'soft state' label. Idealism should not be a stand-alone factor because the costs of always following an inward looking policy are that much higher.²² Therefore, the most effective foreign policy for any country, whatever its weight, is one that balances realism and idealism, which in effect makes idealism realistic. Our inward looking policy has also resulted in continuing voids of strategic intelligence since Independence, adversely affecting our national security. Only technical intelligence is not enough.

To bridge the strategic sub-conventional asymmetry vis-àvis China-Pakistan, required deterrence can be affected by taking the irregular conflict to enemy soil. Such advice on how to deal with geopolitical bullies has been offered in the past, but ignored lacking political will.²³ But now is the opportune time with defence allocations being lowest since 1962, the Government needs to adopt such low cost option through special operations and a Special Operations Command.

Special Operations

Special operations are operations that are "special" or unconventional and carried out by dedicated Special Forces units using unconventional methods and resources.²⁴ These may be performed independently of or in conjunction with conventional military operations, the primary being a political or military objective where a conventional force requirement does not exist or might adversely affect the overall strategic outcome. Such operations are usually conducted at operational and strategic levels in a low-profile manner that aims to achieve the advantages of speed, surprise, and violence of action against an unsuspecting target. Our special operations experiments with organisations like LTTE and EROS were dismal failures because our external intelligence agencies think that such operations are their exclusive domain whereas special operations must have adequate mix of Special Forces and external intelligence.

Special Operations Command (SOC)

Special Forces are meant to be employed at strategic and operational levels, not internally. Their strategic level employment is on politico-military missions under the highest political authority, of which the military may or may not be informed. Operational level employment of Special Forces is in support of military plans. In our case, the military at best would be interested to undertake special operations to the depth of Strike Corps operations. We have no Special Forces potential in asymmetric conflict to further national security objectives. Special Forces should actually be central to our asymmetric response, which does not imply operating in large numbers always since such response do not automatically imply a physical attack. The key lies in achieving strategic objectives through application of modest resources with the essential psychological component. According to Stephen Cohen, "The task of Special Forces is the proxy application of force at low and precisely calculated levels, the objective being to achieve some political effect, not a battlefield victory."25

Putting all our Special Forces under a SOC akin to the US SOCOM cannot work as threats and higher defence set up of both countries differ largely. Besides, we may land up with a permanent Chairman of COSC without operational powers instead of a CDS with full powers. Creating a Special Operations Command under the former would imply creating a mammoth organisation with limited difference from the present day output, especially when HQ IDS is not even integrated with the MoD, and the military are interested in employment of Special Forces at the operational level, not strategic.

The organisation of SOC should be based on about two-three battalion worth under the Prime Minister, with the nucleus taken from existing Special Forces. The word 'Command' should not create an impression akin to a mammoth Army Command. Strategic employment of Special Forces is not a game of numbers. Special Forces Teams (SFTs) of SOC individually could comprise 25-50 or more depending on the country/region and its relative importance in terms of national security objectives. The PM would need a Special Forces Cell in the PMO comprising serving and veteran Special Forces and R&AW officers tasked with: evolving a national doctrine and strategy for employment of Special Forces, oversee their manning, equipping, training, consolidation, operational and intelligence inputs, inter-agency synergy, strategic tasking and monitoring of all missions. ²⁷

The SFTs should have institutionalised access to integrated intelligence, varied insertion and extraction capability and adequate support elements. It is important to remember that special operations are typically carried out with limited numbers of highly trained personnel that are adaptable, self-reliant and able to operate in all environments, and able to use unconventional combat skills and equipment. The special operations are usually implemented through specific, tailored intelligence. Strategic level tasking of SFTs should include missions like: information support operations; surveillance and target designation in areas of strategic interest; shaping asymmetric and conventional battlefield to Indian advantage; deter opponents exploiting our fault lines; exploit fault lines of adversaries; undertake information/psychological operations and unconventional warfare; anti hijack; build partner capabilities with friendly countries; and above all, provide the cutting edge resource for strategic force projection.

Balance of our Special Forces should be reorganised into an Integrated Commando Command (ICC) directly under the CDS, integrating the Army Special Forces, MARCOS, Garuds, SAGs of NSG and SGs of SFF.²⁸ The Commander of ICC must have commanded SF. For internal security requirements, the police force must raise their own specialists. Significantly, the CCS note on which the NSG was raised had required the Army to provide manpower on deputation "only" for 10 years, which has not been implemented. It is time that the police take on their own responsibilities for internal security more seriously.

Conclusion

While the sub-conventional forces are taking centre stage and asymmetric threats mount against us, high level of sophisticated coordination and synergy necessary between various political, military, intelligence agencies and other departments to pull off special operations at strategic level are missing. Establishment of a Special Operations Command is an imperative, enabling credible deterrence to proxy wars being waged on us.

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Small War Big Lessons : Chechen Conflict

Brigadier PS Mann, SM, VSM (Retd)®

Introduction

isintegration of the erstwhile Soviet Union brought into focus the Islamic underbelly of Russia. Its southern borders have now opened onto a massive Muslim landmass, stretching from Xinjiang (China) in the East, running through Central Asian Republics (CARs) to the Arab world in the West, whereas the southern limits of this expanse rest on the Afghanistan- Pakistan region. With the resurgence of radical Islam this belt has been identified as the most restive and volatile region in the world: the very epicentre of terrorism. Some of the deadliest terrorist organisations flourish here brandishing virulent Islamic ideology. Echoes of these uprisings found resonance in Chechnya – a Muslim dominated region in the Russian Federation, where Chechens revolted for independence from Russian suzerainty - a dream cherished for centuries. Though majority Chechens have now reconciled to peaceful coexistence with Russians, some fringe elements continue to rebel and even participate in Jihadi movements the world over. Having already declared Chechnya a 'Walayat' (province of the Caliphate) in support of the Islamic State (IS), the secessionists have dispatched a large contingent of its cadres to bolster the Jihadi struggle in the Middle East. The Chechens had masterminded some of the most daring and lethal strikes deep inside Russia inflicting heavy loss of lives and property thus inviting its wrath. Russia reacted with all its might to brutally quell the uprising. Their deft, ingenious, strategic and tactical handling of operations, which led the Russians to ultimate victory, was laudable and highlights many lessons for professionals.

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Chechens through History

The history of Chechnya is engulfed in turbulence, violence and bloodshed having endured series of foreign invasions at the hands of Mongols, Safavids (Persians), Ottoman and Slavic Russians. The Chechens valiantly fought against invaders to preserve their freedom, culture and beliefs. Their continuous struggle made them, as the Russians call, "the most bold and stubborn nation, expert in guerrilla warfare". Believers of Sunni Islam, the Chechens are highly influenced by moderate, liberal Qadri and Nakshabandi Sufi sects. Russian expansion towards Caucasus started in the 16th Century, under the rule of Ivan, the Terrible, who after the capture of Astrakhan made inroads into lowland Chechnya.² By 1557 the Russians had settled a large number of Cossacks in that area, making it a base for further expansion into Caucasus. This encroachment disturbed the demographic balance in the region, a justifiable cause for strained relations between the two nations. The hatred intensified with continuous Russian ingress into the region, manifesting into bloody clashes. The period between 16th-19th Centuries saw a triangular scramble amongst regional powers to dominate Caucasus region. Moscow, under 'Peter, the Great', annexed Dagestan from Persia under the 'Treaty of Gulistan'3 (Russo-Persian war 1803-1813) and Georgia became its protectorate under the Treaty of Geogievsk (1783).

Discovery of oil in Grozny (Chechnya) in 1803 and subsequently in Caspian basin further enhanced the geo-strategic importance of the region. In order to secure its southern frontiers and strategic oil fields, Russia, in 1813 defeated the Persian army of Fateh Ali Shah Qajar and liberated Armenia, Georgia and Azerbaijan.4 By 1826 Moscow had consolidated its hold on the entire Caucasus region. By 1859, after two decades of bitter war, Chechnya was formally annexed by Russia. During the Bolshevik revolution, the Chechens allied with the communists as they promised greater autonomy to the province. In 1936, the Russians proclaimed it to be an Autonomous Soviet Socialist Chechen-Ingush Republic. But during the Second World War, the Chechens were accused of collaborating with the Germans. To punish the Chechens for the alleged sedition, Stalin deported them *en masse* to Siberia and CARs.5 Those who refused were killed or burnt alive. Destruction of religious places, heritage sites, historical texts/

literature and even replacing the Chechen names with Russian ones was a conscious, institutionalised 'Russification' of the region. In 1957, however in the course of de-Stalinisation, Khrushchev permitted them to return to their homeland. These attempts at reconciliation failed to dampen the spirit of nationalism amongst the Chechens. Surge in Islamic fundamentalism in the Muslim world and its political, religious and financial support bolstered the Chechens' resolve to shake off the Russian yoke. Terrorism as tactics gave impetus to the military potential of these battle hardened guerrillas. Taking advantage of the disintegration of Soviet Union in 1991, Chechnya demanded sovereignty in line with other provinces, particularly equating itself with three adjoining Caucasian republics – Azerbaijan, Armenia and Georgia. This declaration left no room for accommodation and set the stage for another bitter war for secession.

Geo-Strategic Importance

Please refer to Map 1. The Caucasus mountain range is geographically subdivided into 'The Great Caucasus', dominated by Muslim inhabited areas of Dagestan, Chechnya and Ingushetia (Russian Federation), whereas 'The Less Caucasus', is occupied by Azerbaijan, Armenia and Georgia (former Soviet Republics). These natural barriers configure into a formidable defence system between Middle East and Russia. For centuries, the region has been a hotbed of many wars amongst Persia, Ottoman empire and Tsarist Russia, scrambling to dominate the area with a view to providing a security cushion to their respective dominions. Caucasus range forms a formidable bridge between Black Sea on the West and Caspian on the East. The Black Sea is an important water outlet into the Mediterranean and is economically a viable trade route; Petersburg and Vladivostok being the two extremes of the vast Russian landscape. Caspian on the other hand is rich in hydrocarbons and sea food. The Russian oil pipe lines pass through Caucasus to converge at the Black Sea for export.



Map 16

Annexation of Crimea by Russia gives added security to its sea lanes. The whole region is in essence the commercial heart of Russia, hence its security is of utmost interest. To ensure safe transit, Moscow actively asserts its influence over Azerbaijan, Armenia and Georgia, unilaterally supporting the quasi-independent status of Ngorno Karabakh, an ethnic Armenian pocket in Azerbaijan and Abkhazia and Ossetia (ethnic Russian) in Georgia. Azerbaijan and Armenia form part of the Russian sponsored Commonwealth of Independent States, but Georgia has sought refuge in the European alliance and is desperately seeking NATO membership. These overtures infuriated Russia and invited its indignation in 2008. The phenomenal rise of Islamic radicalism across the Muslim world is causing great security concern to the Kremlin as its southern underbelly consisting of Bashkortostan, Tatarstan, Dagestan, Chechnya and Ingushetia is vulnerable to Islamic extremism. Muslims constitute about 14 per cent of the total Russian population. It is not only the largest minority community in the country, but the largest Muslim population in Europe.

The Battle Lines

The conflict started amidst the crumbling Soviet empire. Chechen declaration of independence in Dec 1991 went somewhat unnoticed in Moscow. Its belated reaction came in Dec 1994, the beginning

of the First Chechen War which the rebels fought in the spirit of nationalism inflicting heavy casualties on the Russians. The two years war remained inconclusive as the Chechens claimed victory whereas the Russians retained a somewhat tenuous political hold on the province. The Second Chechen War commenced in 1999 when thousands of Jihadis, from all over the Muslim world, congregated in support of the Chechens giving the conflict a radical Islamist colour – a Jihad, thrusting nationalism into the shadows. The Chechen strategy envisaged taking war deep into the Russian heartland by executing spectacular terrorist attacks in metros, subways, civil aviation aircraft, theatres and schools.7 400-500 hardened Jihadis, including highly indoctrinated 'Black Widows'8 were readily available to carry out suicide missions. Coupled with this, psychological threats to use weapons of mass destruction (radioactive, chemical and biological) were conveyed to keep Russia under constant anxiety and tension with a view to breaking its will to resist. Guerrilla warfare being their forte they sought to deploy these tactics in urban and mountainous terrain, and simultaneously engage the Russians in the plains employing their leftover heavy armaments. The Russian reaction was equally decisive and backed with a resolve to exemplify the inviolability of its territorial integrity.

Russian Response

Strategy. Vladimir Putin assumed Presidency of Russian Federation in 1999. His leadership was inspiring, decisive and resolute against the debilitated stewardship of Boris Yeltsin. Putin's political message was loud and clear; to finish the war conclusively on Russian terms. The Russian strategy stipulated destruction of fighter aircraft and helicopters in a pre-emptive strike. The war zone was isolated, particularly from the South, denying the rebels their traditional supply routes from the Islamic world. Approach along Georgia was deliberately left open to channelise the infiltrators into a crafty maze of traps. In a planned offensive rebels were pushed deep into the mountains, particularly during winters to endure treacherous living conditions without proper shelter and logistics. Relentless pressure was maintained, denying the rebels the flexibility to move to the plains for combat during summer. A new approach (elaborated subsequently) was conceived to flush out rebels from their urban strong holds to minimise own losses. Dastardly terrorist attacks were relentlessly exposed and publicised

to seek condemnation and gain moral support from the international community and vindication for Russia against human rights violations. The Al Qaida orchestrated 9/11 attack in the US, at the same time, silenced western criticism and forged institutionalised cooperation with Russia to annihilate Al Qaida and its ilk spearheading the Chechen war. That strengthened the Russian moral fibre to deal with rebels with all means at its disposal. As the old saying goes, "when the tactics are wrong and the strategy is also wrong the war will be quickly lost. When the tactics are right and the strategy is wrong, battles may be won but the war will be lost. When the tactics are wrong and the strategy is right the battles will be lost but the war will be won. When the tactics are right and the strategy is also right the war will be won quickly".

Training and Preparation. Hastily assembled Russian forces, illtrained and under prepared, were pressed into service in the First Chechen War, only to fall prey to the battle hardened, wily guerrillas. They lacked professionalism in guerrilla warfare, isolated combat and fighting in built up areas.9 Russian infantry would not disembark from their armored personnel carriers to clear streets/ rooftops and were sitting ducks for the rebels who stood on the balconies and lobbed grenades on them. Russians had committed a similar mistake while fighting in Afghanistan (1979- 1989) incurring heavy losses and a mortifying defeat at the hands of 'rag tag' Mujahidin. In 1980, a Vietnamese delegation, with rich experience in guerrilla warfare from Indo-China War, visited Afghanistan and advised the Soviets to employ small sub-units of Special Forces, supported by helicopters to take on the Afghan mujahidin. 10 However Marshal Sokolov had rejected the proposal. Russians were not to repeat this mistake in the Second Chechen War. In revised battle preparedness the troops were put through a rigorous reorientation capsule. A 'Divisional Battle School' was established in Siberia in environments akin to the operational area. Particular emphasis was laid on mountain warfare, guerrilla tactics, small team combat, employment of Special Forces (SPETSNAZ), use of helicopters in support of ground operations and fighting in urban areas. This training was essential to change the conventional mindset. Unconventional war cannot be won by conventional means.

Intelligence Build-Up. The process takes years to mature into a reliable network, providing actionable intelligence. This important aspect was overlooked in the First Chechen War. In true earnest

the efforts to raise the quality of intelligence commenced in 1999 and by the Second and Third Chechen War became an effective component of the Russian security apparatus engaged in Chechnya, With Western and Israeli cooperation the Russians were able to infiltrate deep into militant outfits in the Muslim world supporting war in Chechnya and were able to successfully intercept supplies / reinforcements to the rebels. By 2006, the Russian Secret Service (FSB) and its Military Intelligence (GRU)11 could claim 1000 quality informers in Chechnya; so much so that most Chechen militant organisations were compromised. Unarmed PACHELA spy-planes were extensively employed to monitor rebel movement. Locals - disgruntled, demoralised and disillusioned with conservative, radical Wahhabi Islam and reconciled to end bloodshed and further destruction of their homeland— came forward to share valuable intelligence. Surgical raids by Special Forces and sabotage badly mauled the key rebel leadership. Ibn al-Khattack, a Jordanian jihadi, mastermind of many deadly attacks. was killed in one such sabotage. His mother's letter sent through a courier, was intercepted, laced with NEUROTOXIM a deadly toxin, and then delivered to him causing inevitable death. Shamil Basayev, Illayas and many other important leaders were likewise exterminated leaving the movement rudderless leading to its ultimate collapse. Similarly, a ship loaded with war material meant for Chechen rebels was craftily maneouvred to a pre-arranged location and blown up to smithereens by the Russian intelligence. Superior intelligence is an assured route to success. Lack of it leads to a wild goose chase, a shot in total darkness, a directionless effort which expectedly causes fatigue, frustration and demoralisation amongst troops.

Fighting in Urban Areas. In the First Chechen War the Russians had suffered heavy losses with maximum casualties incurred while clearing built up areas. The broad plan now envisaged isolation of cities/ towns, division of the area into specific zones, identification of rebel strong holds and then plastering these with intense bombardment from heavy weapons of all calibre. Collateral damage was accepted as a price to be paid. A particular flank was deliberately left unguarded to lure fleeing rebels into a well laid out and crafty web of improvised explosive devises, booby traps and mines. Storm Detachments, comprising assault infantry, tanks, BMPs, supported by 122mm/ 155mm self-propelled Howitzers and

helicopter gunships, were infiltrated through safe lanes to establish 'Strong Holds' at pre-determined areas to clear rebel pockets/ remnants. These tactics proved decisive as excessive casualties suffered by the rebels shattered their spirits and confidence to confront Russians in a set piece battle. These shattering blows had a demonstrating impact on the population who thereafter began disassociating from the movement and came out in large numbers to support the process of peace and reconciliation.

Role of Special Forces and Hit Teams. Highly skilled Special Forces were extensively employed for intercepting reinforcements, eliminating top rebel leadership, destruction of safe havens and to execute high risk rescue operations to free hostages from the terrorists. Border Guard Units¹², Special Police Units (OMON, PMON) and two SPETSNAZ Units - VOSTOK (East) and ZAPAD (West) composed exclusively of Chechens proved combat effective. Chechen Special Forces were employed in the high risk rescue operations to free hostages from the Beslan School siege. The local intelligence units operating under the supervision of FSB and GRU had greatly enhanced the combat effectiveness of the 'Special Forces' and 'Hit Teams'. Moscow took a bold decision to send Chechen Special Forces¹³ in guise of protection force to Russian construction and engineer units working in Lebanon. It was tasked to hunt down Chechen Jihadi elements hiding in southern Lebanon and Palestinian refugee camps in addition to gathering intelligence about the Arab sympathisers of the Chechen cause. Surgical operations based on reliable, actionable intelligence can unnerve the toughest of insurgents. One of the important lessons of this war is the faith and trust reposed in the locals to fully integrate them into the security apparatus to fight rebels.

Winning Hearts and Minds. It was a classic example of political manoeuvring, diplomatic sagacity and a genuine commitment towards development and reconstruction of the province. Sensing the mood swing amongst the locals, Moscow took some bold initiatives to win over the hearts and minds. By 2006 the Chechen were incensed with the Wahhabi, conservative and radical Islam. Strict dress codes, draconian punishments under Sharia and a virtual monopoly by the Arab Jihadis, putting the nationalists to shame, invited the ire of the locals. Amnesty to the rebels who surrendered and appointment of Ramzan Kadyrov, a popular local Sufi cleric as the President of the province helped assuage the

political and religious angst of the people. A large number of rebels defected to join government forces. Development and reconstruction was undertaken on a massive scale that reflected a genuine and committed effort by Kremlin. To demonstrate Moscow's trust in the Chechens, the provincial forces were entrusted with maintaining law and order and security of the State. In a way, the Chechens under President Ramzan Kadyrov were allowed to run the affairs of the state, eliminating any trust deficit and unwarranted interference from Moscow. By the end of 2006, the Arab radicals were isolated, demoralised and frustrated and had started withdrawing from the conflict. Winning a war is one part of the story, ensuring peace and stability in a war ravaged state another, much more difficult at that, which is impossible without the support of the people.

Conclusion

A professional army trained in guerrilla warfare and backed by reliable intelligence can successfully counter insurgents. The Jihadi elements of different backgrounds and ethnicity who congregate to give impetus to the Muslim dominated movements in various parts of the world are not indefatigable when faced with a resolute and determined opposition. These elements bring with them a radical, extremist and conservative brand of Islam which the locals invariably resent due to their own liberal and tolerant religious beliefs. This undercurrent, if suitably exploited, can wean the population away from the rebels and can prove to be a turning point in the successful conduct of counter-insurgency operations. Winning hearts and minds requires a transparent, committed and genuine effort to have the desired impact. Half-hearted attempts may prove counterproductive. "In counter-insurgency people are not the means to achieve objective but are the objective". 14 A retired British General Rupert Smith has rightly called it a 'war amongst people'. The local security apparatus must be rejuvenated at the earliest to gradually take over the mantle of fighting insurgency. On a larger canvas, the foreign troops, even super powers, have repeatedly failed to find resolution of such conflicts. On the contrary they have vitiated the atmosphere and further complicated the situation. It is the prime responsibility of the national forces to stand up and be counted to fight this menace. Iraq and Afghanistan have learnt this lesson after suffering immense destruction, loss of life and political instability. I have termed this

conflict as a 'small war' owing to its scale and dimensions as it remained confined to a small region within the vast Russian empire. But it is not to undermine the valuable military lessons that it has thrown up in the context of counter-insurgency operations. Historically, never since the Malay campaign (1959-1960) has an insurgency been so decisively neutralised as in Chechnya. Russians, true to their inherent resilience and dogged determination have invariably turned the tide against un-surmountable events; Chechnya being no exception.

Endnotes

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- ⁷ Time Magazine, 16 Aug 2010, by Simon Shuster/Moscow, p.. 12-17.
- 8 Yossef Bodasky, Chechen Jihad- Al Qaida's Training Ground And The Next Wave Of Terror, p. 258.
- ⁹ *Ibid*, p. 246/247.
- ¹⁰ Kaushik Roy, op. cit., p.169, para 2.
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- ¹³ Ibid, p. 384, 385.
- ¹⁴ Ibid, p. 236, para 1.

Emerging Nuclear Trends in Asia

Dr Roshan Khanijo®

Introduction

Post-Cold War, there has been a shift of power dynamics, from Europe to Asia. This shift has seen some favourable and some not so favourable influences in Asia. If Asia has gained from the economic growth of some nations, it has become vulnerable to terrorism, strategic arms race and nuclear proliferation. Since the strategic canvas in Asia is very wide, hence this paper limits to analysing the nuclear trends of the declared Nuclear Weapon States (NWS) in Asia. The common factor here which impacts the trends is China, whether it is the China-Pakistan nuclear nexus in South Asia or the China-North Korea nexus in East Asia; the nuclear flux has its imprints in these two relationships.

The Strategic Environment

The old order has lapsed and the new order has yet to take shape, hence in this transition phase, the future trajectories can be gauged through the build-up of nuclear weapons in Asia. The nuclear binaries of Cold War have given rise to a more multipolar nuclear order. The dissemination of nuclear power to new actors has led to a more complex matrix and the control has become that much more evasive. The use of sub-conventional war under the nuclear garb has led to what strategists define a stability-instability paradox. There is a constant struggle to achieve a balance of power through nuclear deterrence which nations believe can bring peace and stability. If in South Asia the nuclear dynamics of Pakistan-India and China (The latter because of its geographical proximity with India and its alliance with Pakistan) are significant factors; then in East Asia, it is the 'Extended Nuclear Deterrence' of US and the power relation between China and North Korea that impact stability. The lowering of threshold by both Pakistan and North Korea through their strategy of tactical nuclear weapons in case of Pakistan, and the constant endeavour of North Korea to develop long range ballistic missile capabilities, is creating instability

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in the region. The charade of idealism and realism is much more pronounced in Asia then in any other region. The demonstration of power through the doctrinal caveats in the form of 'First Use', and 'Active Defence' are more distinct here. The arms build-up and the ambition of rising powers to develop niche technologies and carve a space for themselves are already challenging the current power structure. The emerging nuclear trends are thus the signposts, which can aid in deciphering the future.

Pakistan's Nuclear Trajectory

Historically, Pakistan's insecurities had mainly been India centric, and Pakistan now believes that it has tried to counter its insecurities. through its development of nuclear arsenal. Pakistan's nuclear strategy revolves around 'First Use', and a gradual 'Option Enhancing Policy¹, through a step by step escalation. The policy includes; first a public or private warning, followed by use of nuclear weapon(s) on Pakistan's soil against foreign (or India) attacking forces, and ultimately the use of nuclear weapon(s) against critical but purely military targets on foreign (or Indian) soil.² They have also gone to the extent of defining their four thresholds, on violation of which they will go in for a nuclear response; those, according to General Kidwai being Spatial, Military, Economic and Political.3 Thus there is clarity in their thought process, and they have stated quite often that "We will use nuclear weapons if attacked by India even if the attack is with conventional weapons".4 Thus, they have developed their force structure accordingly.

Their force structure is based on the principles of achieving a "Full spectrum Response". Hence, Pakistan has built an extensive nuclear infrastructure comprising facilities for uranium mining, uranium enrichment, reactor fuel fabrication and spent fuel reprocessing units, thereby allowing it to produce not only Highly Enriched Uranium but also Plutonium.⁵ Pakistan may have produced 12-24 kg/year of plutonium and has an inventory of 100-200 kg of plutonium and 16-40 plutonium weapons,⁶ and their inventory is constantly growing. Pakistan's missile ranges vary from 60 km Tactical Nuclear Weapons (TNW) 'NASR' (assumed to carry a sub kiloton nuclear war head), to its MRBMs-Shaheen. The trend is now towards developing a 'Sea Based Deterrence'. It is attempting to mate nuclear tipped Cruise missiles with conventional diesel-electric submarines, thus developing a sea-based variant of

its nuclear-capable, indigenously produced Babur missile (Pakistan navy conducted cruise missile tests from naval platforms in 2012).⁷ Though Indian military is confident of countering a Pakistani attack but the Pakistan's strategic trends need to be observed. The major factor in TNWs is that of nuclear weapons becoming vulnerable to theft, accidents and the risk of unauthorised launch. Pakistan is a hub for terrorist organisations and the possibility of non-state actors acquiring nuclear weapons cannot be ruled out. Also, Pakistan's civil nuclear energy programme is growing due to Chinese assistance, and due to lack of global nuclear safety and security standards there is always a possibility of non-state actors acquiring the fissile material to make a dirty bomb. Hence, for India the major threat emanates from 'Nuclear Terrorism'.

Trends in China's Nuclear Force Structure

The major change in China, since December 2015, has been the replacement of China's Second Artillery Force (SAF) with the PLA Rocket Force. Though this new Force is bound to have all the characteristics of SAF and the core function will continue to remain enhancement of China's strategic power. However, the significance is, that the new Force will now be considered as the fourth branch in China's military, on equal footing with the PLA Army, Navy and Air Force, and not an extension of the army looking after the land missile forces. President Xi Jinping called the PLA Rocket Force the "core force of strategic deterrence, a strategic buttress to the country's position as a major power, and an important building block in upholding national security". China's conventional missile force will also be under the rocket force. Hence, the policy of "Dual Deterrence" will become more nuanced. He further stated that the new Force needed to enhance China's nuclear deterrence, its counter-strike capabilities and to improve China's ability to conduct medium and long-range precision strikes.8

To achieve the above goal, China has modernised its nuclear forces by developing new generation of mobile missiles, with warheads consisting of Multiple Independent Re-entry Vehicle (MIRVs) and penetration aids. The strategic trend is to enhance its sea based nuclear deterrence capabilities. Its sea-based platforms include JIN-class SSBN and eventually this will carry CSS-NX-14 (JL-2) SLBM with an estimated range of 7,400 km and together these will give the PLA Navy its first credible long-

range sea-based nuclear capability⁹. Its land based platforms already have the DF-31A ICBMs and has also successfully tested advanced DF 41 ICBMs with MIRV capabilities. It has upgraded DF5A ICBM with MIRVs and an advanced variant of the DF5, the DF-5B has also been developed. Rick Fisher, a China military analyst, comments "When you add the possibility of MIRVed DF-5s exceeding 20, to the imminent deployment of the road-mobile and rail-mobile MIRVed DF-41, and the potential for a MIRVed version of the DF-31 called the DF-31B, it becomes possible to consider that China may reach 500 or more ICBM warheads in the next few years".¹⁰

Training is another area where one can find lots of exercises being conducted by the Chinese forces. China's official media also cites numerous Second Artillery Force training exercises featuring manoeuvre, camouflage, and launch operations under simulated combat conditions which are intended to increase survivability along with increased mobility and survivability of the new generation of missiles. These technologies and focussed training programmes strengthen China's nuclear forces and bolster its strategic strike capabilities.11The other area where China is working in a major way is the hypersonic glide vehicle and Ballistic Missile Defence. China has already tested a hypersonic glide vehicle in 2014 and six tests have been conducted so far. China's negotiations for procurement of the new S-400 air defense system from Russia and China's S-300PMU and HQ-9 (range 200km) SAM systems and the DF-21D (range 1,500km) anti-ship ballistic missiles (ASBM) will all serve as force multipliers. 12 Its confidence in its nuclear and conventional deterrence vis-a-vis the United States could make China even more aggressive, against its neighbours in maritime and land border disputes.¹³ Thus with such an arsenal China has the capability for escalation dominance vis-à-vis states with weaker nuclear capability.14

North Korea's Nuclear Politics

In 2012, North Korea declared itself as a Nuclear Weapon State. The main motive was to have a nuclear deterrence against the US and to develop capabilities to counter the American hostility towards them. In spite of global condemnations, North Korea, continues to conduct nuclear and ballistic missile tests. Often there are debates regarding the legitimacy of these tests; as recently analysts

questioned the North Korean claim of conducting a Hydrogen bomb test, and their claim last year of launching ballistic missiles from a submarine. However, the fact remains that with these nuclear and missile tests. North Korea is taking a leap forward in nuclear weapons capabilities. The current President Kim Jong Un, is more active and aggressive than his predecessor, and he is trying to resume the policies of erstwhile leader Kim II Song namely -"Pyongjin Strategic Line". This policy expounds the development of economic and military power simultaneously. According to Bank of Korea the North Korean's economic growth has seen an upward trend since 2013 (though the trade has mainly been with China) and the military spending has been stagnant. The recent UN sanctions against North Korea if implemented in totality may then impact this fledgling growth. Nevertheless, in all probability Kim Jong Un will continue to further consolidate his power base through fear politics and may also continue its series of missile launches and nuclear tests. Its aggressive behaviour can be checked only if China supports and implements the UN sanctions in areas where it hurts North Korea the most, like blocking its access to international ports, tighten restrictions on North Korean banks' access to the international financial system and call for blacklisting a number of individuals and entities involved in the tests.15

As far as East Asia is concerned it would be a significant factor if Japan, South Korea and the US successful in developing a trilateral strategic approach, because this security alignment can then put pressure on China to reassess its posture. North Korea's recent tests have already derailed the relationship between China and South Korea as the latter criticised China for interfering in its internal affairs when China objected to the US proposal of deploying American Missile defence system on the South Korean territory. If, however, the US fails to provide the extended deterrence to its allies then more countries joining the nuclear bandwagon cannot be ruled out in East Asia.

India's Nuclear Capabilities and Challenges

India's nuclear arsenal and missile capabilities have grown, though at a slower pace in comparison to other nuclear weapon states in Asia. India is specially building its second strike capabilities by developing its triad. Nuclear submarine 'Arihant' and other efforts in missile development (the K series SLBMs) along with upgradation

of the naval wing with niche technologies through Indo-US collaboration, is a step in the right direction. India's AGNI series with its advanced planned ICBMs with MIRV capabilities can help in strengthening India's nuclear deterrence. India's development of Ballistic Missile Defence (BMD) and its plans to procure S-400 air defense system from Russia will help in countering the threat arising from the enhanced number of SRBMs deployed in its neighbourhood. However, the three fold challenge which India faces is: firstly, the process of indigenisation and modernisation of weapons in India is slow, inconsistent and marred with bureaucratic delays. This delays deployment of new weapons, thus leading to an increasing strategic gap which impacts deterrence. Secondly, due to India's geographic proximity to Pakistan, India is vulnerable to nuclear terrorism. There is always a possibility of a "Radioactive Dispersal Device (RDD)" (which is a conventional bomb spiked with radioactive material) or 'Dirty Bomb' attack. Hence, the Indian government needs to sensitise its people and security forces (police and paramilitary forces) regarding this threat. Lastly, Pak-China collusive attack though a distant possibility cannot be ruled out because China is in the process of developing economic corridors through Pakistan. For China, Pakistan is geo-politically more important to it now than in the past, primarily because of the connectivity which Pakistan provides to China in terms of land corridors and also the Chinese accessibility to Gwadar port.

Conclusion

The emerging nuclear trends in Asia suggest that nuclear weapons are going to play an important role in Asian nations' security architecture. Nuclear weapons are here to stay, hence one needs to observe the emerging patterns. Currently nations with weak conventional arsenal are going to rely more on nuclear weapons and Paul Bracken has rightly pointed out "the nations believe that nuclear weapons bring a status quo for nations who have a depleted conventional armoury hence contrary to western political preferences of conventional weapons nuclear weapons in Asia will become probably more, not less important in Asia as the region undergoes significant power shift". Thus it clearly appears that 'The theory of Deterrence' is more relevant in Asia, and the nations will continue to rely on this theory to bring stability. Hence, it becomes imperative for India to not only develop credible nuclear

deterrence but also to strengthen its nuclear signalling mechanisms, because it's only when the adversary recognises a nation's capabilities to hurt them that the status quo is maintained and the chance for stability bolstered.

Endnotes

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India and the Great War Centenary Commemoration Project – An Update

Shri Adil Chhina®

During the period under review (January - March 2016), the Shiv Nadar University has introduced a course on 'India and WWI'. This course, which is the first of its kind being offered by a university in India, is being taught by Squadron Leader Rana Chhina.

Every year, 11th of November is observed as Remembrance Day in the Commonwealth nations with the 'Poppy' as a symbol of remembrance. The USI-CAFHR has proposed the 'India Remembrance Project' in order to institutionalise a 'National Day of Remembrance' with the marigold as its symbol which would be unique to India and would honour the service and sacrifice of Indian Servicemen. It is proposed that this National Day of Remembrance be observed on 07 December, which can coincide with Armed Forces Flag Day. CAFHR is collaborating with the Commonwealth War Graves Commission (CWGC) in order to integrate CWGC commemorative activities within this project.

A symposium on the role of India in the two World Wars will be held in Brighton, UK in May jointly by the USI, the Imperial War Museum, Royal Pavilion Museums, Brighton and Hove and the Golden Tours Foundation. The objective of the symposium is to provide a platform to diverse groups and individuals who have been working on the subject to share their research and experiences.

A documentary on Allied prisoners of war held in Germany is being made by a Korean television network Educational Broadcasting System (EBS). Their primary focus is Korean

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prisoners but they will also be including Indian PWs on the Western Front. Lieutenant Colonel Parminder Singh (Retd), a USI member and Squadron Leader Rana Chhina (Retd) were interviewed to provide inputs in this regard.

The latest publication under the 'India and the Great War' project is the book titled *Les Hindous, Indian Army on the Western Front* by Squadron Leader Rana Chhina (Retd) with a foreword written by the Hon'ble President of India, Shri Pranab Mukherjee.

RESULTS

USI GOLD MEDAL ESSAY COMPETITION 2015

The Council of USI has decided that no prizes be given for this Competition (both Group 'A' & 'B'), the entries being of poor quality and not up to the mark.

LT GENERAL SL MENEZES MEMORIAL ESSAY COMPETITION 2015

The Council of USI had declared the following as Co-Winners of this Competition:-

- (a) IC 34402K Lt Gen GS Katoch, PVSM, AVSM, VSM Directorate General Perspective Planning IHQ of MoD (Army) New Delhi – 110 011
- (b) IC 41920M
 Col Ashwin Baindur
 Dir (Eqpt), FSDCD,
 F Combat
 College of Military Engg
 CME
 Pune 411 031

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Dear Editor,

This has reference to the article – 1962: The Battle of Namka Chu and Fall of Tawang (A View from the other Side of the Hill) by Maj Gen PJS Sandhu (Retd) published in the April-June 2013 issue of the USI Journal.

The article gives the account of Chinese attack on Namka Chu defences including Tsangdhar based on Chinese sources. The Chinese version of the sequence of attack is generally borne out by the survivors of 1/9 GR. However, the narration of fighting at Tsangdhar with interpolations gives the reader an impression that the commanding officer, Lt Col Ahluwalia and 492 men of 1/9 GR were taken prisoner without any fight. This letter seeks to correct that impression as the figures are factually incorrect.

On the morning of 20 Oct 1962, Tsangdhar was held by two platoons of the Gorkhas. On 17 October, Brig Dalvi was ordered to send a company of 1/9 GR to strengthen the company of 9 Punjab at Tsangle/Bridge V. In compliance, an oversized platoon under Maj Miniwalla was on its way to Tsangle on 18 October. On the evening of 19 October, Brig Dalvi was ordered by Maj Gen Niranjan Prasad (GOC), on orders of Corps Headquarters, to send the remainder of 1/9 GR to Tsangle. This was contested and the move did not take place. On the morning of 20 October, 1/9 GR was getting ready to 'Stand to' when the Chinese bombardment started. There was no plan to move the rest of the Battalion to Tsangle. At the time of Chinese attack on 20 October, Maj Minwalla with his platoon was at a place called Neylem on his way to Tsangle. On nearing Tsangle, Maj Miniwalla found 9 Punjab post vacated and could see the Chinese attack coming. Maj Minwalla and his platoon turned back and escaped to India through Bhutan after trekking for days in unknown territory.

The article mentions that while the Battle of Tsangdhar was in progress, the main body of the Chinese 157 Infantry Regiment advanced quickly towards Tsangdhar and occupied mountain

passes leading out of this area. In fact, when the Chinese were outflanking Tsandhar, the main body of the Chinese 157 Regiment were engaged in fighting with the companies of 1/9 GR, which were holding positions in depth of 2 Rajput. 1/9 GR casualty figures in this battle, including Tsangdhar, is 81 killed and 99 prisoners (as per 9 GR Records). The Regiment has written to Army Headquarters to give an authenticated list of prisoners of 1/9 GR repatriated by the Chinese in May 1963.

Yours sincerely,
Brigadier SP Sinha, VSM (Retd)

Note :-The author of this letter is from 9 GR and is currently writing the history of 9 GR from 1947-2015

1962: The War That Wasn't*

Major General PJS Sandhu (Retd)@

The author, Mr Shiv Kunal Verma, has in the Introduction to the book explained the circumstances leading to his emotional attachment to the events of 1962 which prompted him to undertake this herculean task. Being the son of Major General Ashok Kalyan Verma of the 2nd Battalion, the Rajput Regiment (2 RAJPUT) which fought at Namka Chu explains the rest.

The book is laid out in four parts (mentioned as Books) comprising 13 Chapters and is interspersed with 11 maps which make for easy understanding of various battles. The book has a number of photographs which bring to life various personalities and recreate the spirit of those times.

It is not my aim to describe here the contents of various chapters because that is well-nigh impossible. Suffice to say, the book covers a very wide canvas, starting with the geopolitical issues and then delves into happenings at politico-military, strategic, operational and down to the tactical level. Each of the major battles has been described in sufficient detail from both sides, narrating the role played by various headquarters (HQ), units, commanders and notably, even some JCOs, NCOs and ordinary soldiers who distinguished themselves by their heroic deeds, far beyond the call of duty.

That the political leadership of Independent India failed to appreciate the strategic designs of the newly emerged Communist China in Oct 1949 comes out quite clearly in the initial chapters. The book further reinforces the point (if it was needed) that India failed to see the writing on the wall which was quite clear by 1957 (completion of Aksai Chin Highway) and did not take adequate measures to safeguard territorial integrity. The civil-military disconnect which had existed since 1947 had got further

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^{*1962 :} The War That Wasn't. By Shiv Kunal Verma (Aleph Book Company, New Delhi, 2016), pp..425, Price Rs 995.00, ISBN 978-93-82277-97-2.

[®]Major General PJS Sandhu (Retd) was commissioned into 8th Light Cavalry on 15 June 1965 and later commanded 47 Armoured Regiment. He retired from the Army as Chief of Staff, 1 Corps on 31 July 2003. Presently, he is working as Deputy Director and Editor at USI since 01 May 2007.

accentuated by the late 1950s which impacted the senior military leadership severely and was to have disastrous consequences in the events leading up to the war and during the war itself. The book captures it all beautifully.

In Part III 'The Valley of Death', the events leading to the deployment of the Indian 7 Infantry Brigade on the Namka Chu, the paralysis of the higher command and the final battle; the outcome of which could be foreseen even by rank and file, have been described in vivid detail. The author has succeeded in bringing to life the steadfastness of the Indian soldier in battle. Sample this extract from page 162 of the book:

"Amazingly, the command post with the three officers in it was still holding out. In Rikh's (CO 2 RAJPUT) own words: 'Captain Bhatia and I continued to engage the enemy from the doorway of the bunker. When I heard that the firing had stopped from the locality on my left, I came out of the bunker to see what had happened. As I stepped out of the bunker, a Chinese soldier who had crawled up to the side of the bunker threw a grenade at me. This grenade hit my rifle and exploded. My left jaw was broken and my lip cut open. I fell down. Lieutenant Bhup Singh rushed out of the bunker, shot the enemy soldier and pulled me back into the bunker. I got up with the support of Bhup Singh and leaning against the door started firing at the enemy closing in on the bunker. An enemy LMG burst fired into the doorway and killed my Adjutant, Captain Bhatia, and broke the top of my left shoulder. I had the pleasure of killing the Chinese who shot my adjutant. Finally, an enemy bullet hit my left elbow and broke it. Due to the loss of blood, I fell down with my left leg outside the bunker. A Chinese fired a burst into it and broke my leg below the knee. Lieutenant Bhup Singh pulled me in and covered me with a blanket."

Part IV is really the heart of the book and that also explains the title. No doubt, it makes a sordid reading but it explains graphically the unfolding of events at Tezpur (HQ IV Corps) on 17-18 Nov 1962 which finally brought the curtain down on the disintegration of 4 Infantry Division with all three – the Corps Commander, the Army Commander and the COAS in attendance, and the Director of Military Operations, Brigadier Palit playing the supporting role. With the wisdom of hindsight, if one was to point out the single most important decision which could have made all

the difference to the outcome, it was the resurrection of Lieutenant General Bijji Kaul who was reinstated as GOC IV Corps on 30 Oct and Lieutenant General Harbaksh Singh who had been Corps Commander from 25-29 Oct 1962 moved to take over XXXIII Corps. Even though General Thapar, COAS was opposed to this change, he could not withstand the pressure from Pandit Nehru who was keen to rehabilitate Bijji Kaul, notwithstanding the debacle of Namka Chu, loss of Tawang and Kaul having been medically unfit.

Another notable feature of the book is the part which describes in great detail the reconnaissance forays undertaken by Captains Bailey and Morsheed in 1912 and 1913 to explore and survey the entire northeast frontier. These surveys were to later form the basis for drawing of McMahon Line during the 1913-14 Shimla Conference that came to determine the border between Tibet and India. In early October 1913 while returning from Tibet, instead of taking the traditional route along Nyanjang Chu to Tawang, they crossed the main Himalayan range at Tulung La (17,320 feet) and proceeded via Tse La (15,650 feet) to Poshing La situated just above Dirang Dzong. This route, till then unexplored, came to be known as Bailey's Trail and was to be used by the Chinese to move a division size force in 1962 to outflank the Se La defences and interdict the road between Se La-Dirang Dzong and Dirang Dzong-Bomdi La, as also to contact Bomdi La simultaneously with their attack on Se La. This manoeuvre by the Chinese was to prove a turning point in the war.

Chapter 13 covers the war in Ladakh in about 50 pages. Though comparatively short, yet it covers the main battles that took place in the Western Sector. In this Sector, there were no large scale operations as the Chinese aim was to remove those Indian posts which they considered as encroachments across their Claim Line of 1960. As most of the Indian posts were of a platoon or section strength and not sited tactically, the force level employed by the Chinese was comparatively small. There were series of small battles which have been described in sufficient detail. Though the main strategic aim of the Chinese lay in the Western Sector, the major force level was applied in the Eastern Sector as the terrain there was more favourable for application of large forces. In the Western Sector, Chinese did not withdraw (unlike in The East) and continue to occupy the territory gained during The War.

There are a few inaccuracies and errors which occur in the narrative. Just to illustrate – Brigadier Hoshiar Singh before moving to take over 62 Infantry Brigade at Se La was the Deputy Commandant at the National Defence Academy and not the Colonel-in-Charge Administration as mentioned at page 209. Similarly, the order of battle of PLA 419 Tibetan Unit and 55 Division as mentioned at Page 259 have been mixed up. As per the Chinese sources, Tibetan Unit 419 had 154, 155 and 157 Infantry Regiments and 55 Division comprised 163, 164 and 165 Infantry Regiments. At Page 371, in the last para, the date of 20 Oct should have read 20 Nov. However, these and some other inaccuracies are innocuous and do not detract the reader from the main theme of the book.

The author through his painstaking research has done a yeoman service in bringing to light the 'why' and 'how' of the events of those fateful days. He has succeeded in recreating the sense of anticipation, the tremendous physical and moral effort, the chance, the camaraderie, the strength of human spirit, the dust, din and glory of the battlefield that characterises war. Even though the debacle that it was, the valour and bravery of the Indian soldier and its young officers comes to the fore repeatedly and quite clearly. Equally strongly and forcefully emerges the failure of the higher military leadership and above all the inadequacies of intelligence establishment and political leadership. Coming on the heels of a USI Study "1962 - A View from the Other Side of the Hill". Kunal's book undoubtedly, has filled a great void that has existed in coming to terms with the events of 1962. Needless to say, the book makes a fascinating reading for a soldier and civilian alike.

Kargil: Turning the Tide*

Major General SV Thapliyal, SM (Retd)®

In many ways the book reminds one of the famous *Defeat into Victory* by Field Marshal Slim. From despair to elation, from no success to success and restoration of the Line of Control violated by Pakistan. All recounted in an easy style and readable narrative without resorting to heavy philosophy and blame game.

The book is divided into twelve chapters from Introduction to Epilogue. The author has given valuable insight into the Kashmir imbroglio, the prime reason for a state of 'no war no peace' between India and Pakistan and, therefore, evolution of the concept of "bleeding India by a thousand cuts" by General Zia Ul Haq by starting an insurgency in Kashmir and Punjab. The reader is reminded in the chapter 'Prelude to Kargil' that 8 Mountain Division which General Puri was commanding was deployed in a vast area in Srinagar Valley in counter-insurgency role. The author is of the view that the Kargil misadventure was undertaken by Pakistan for two reasons. Firstly, to internationalise the Kashmir issue and secondly, thinking that India was unlikely to resort to use of force to evict the intrusions made by Pakistan in Kargil sector and hence the intrusions would remain. The next chapter is on Terrain. This was necessary so that the reader could appreciate how the operations were conducted in a super high altitude area the like of which had never done been anywhere else. This chapter also answers the often asked question as to why Pakistan chose this area for surreptious operations claimed to have been undertaken by the Mujahideen - a complete lie that was exposed as the operations progressed.

Chapter 5 gives out the Pakistani build-up and plan that was assessed only after the operations to evict the enemy started. The Pakistani intrusions from Mushkoh Valley in the West to Batalik

^{*} Kargil: Turning the Tide. By Mohinder Puri (New Delhi, Lancer Publishers and Distributors, 2016), pp..188, Price Rs 995.00, ISBN 9788170623120.

[®]Major General SV Thapliyal, SM (Retd) was commissioned into Regiment of Artillery on 25 December 1966. After premature retirement he completed his PhD on Sino-Indian relations and is a Fellow of Pune University in Weapons Technology. Presently, he is Vice President Business, Development, Memory Electronics Pvt Ltd.

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in the East came as a complete surprise to the intelligence agencies, the Army and the political leadership.

Chapter 6 gives out the details of the Indian response to the Pakistan perfidy. The author confines himself to the details of the move of 8 Mountain Division from the Valley to Dras Sector and the planning which preceded the conduct of operations in the shadow of the Government direction that the Line of Control was not to be crossed. This directive may have got us some supposed appreciation from the international community but placed severe restrictions on the freedom of conduct of operations by the commanders. The planning process rightly laid down the priority - capture of those features first which were dominating the National Highway. These features included Tololing, Hump and Point 5140. The author covers these operations in detail and combines the human element with operational details. We are reminded of the famous saying by Field Marshal Montgomery that "Before Alamein the Allies had no success and after Alamein they had no failure". India had no success before Tololing and no failure after that. The fall of Tiger Hill and Pt 4875 was the final nail in the coffin of the enemy and the whole Nation was elated. Thereafter, the Pakistani withdrawal started, spurred on no doubt by American pressure which in a meeting with Nawaz Sharif on 04 Jul 1999, President Clinton made it clear to him that restoration of status quo ante must be done at the earliest. The author has also covered the operations conducted by 3 Infantry Division in the next chapter. In these operations, 70 Infantry Brigade of 3 Infantry Division excelled in Batalik Sector and drove the enemy out from all occupied areas.

Chapters eight and nine cover the operations from the point of view of infantry and the supporting arms and services; all contributed superbly to ensure victory. The contribution of artillery was great while the operations conducted by the Indian Air Force, apart from their effect, were also a great morale booster for the troops.

Two most important chapters in the book are on Principles of War and Reflections. The adherence to principles of war which brought victory were concentration of force, administration, surprise, economy of effort, offensive spirit, cooperation, selection and maintenance of aim, one added by the author is innovativeness which is the strong point of the Indian Army.

The chapter on Reflections is very interesting and educative. The author rightly concludes that the visit of our Prime Minister to Pakistan and signing of the Lahore Declaration created a sense of complacency in the political circles resulting in a complete surprise when Pakistani intrusions came to be known. However, both the political and military leadership are to be commended for their determination to restore the sanctity of the Line of Control while keeping the war confined to Kargil Sector. The author has also given his views on a possible future war and feels that nuclear capable adversaries are unlikely to venture into a conventional war transgressing international borders – a debatable point of view. Some interesting views have been expressed on the use of Air Force in Kargil like terrain and role of leaders in any future conflict. He has also given his views on miscalculations made by Pakistan: and why the Indian Government laid down the direction for not crossing the Line of Control and what it entailed? He has also cautioned the nation of being wary of Pakistan - a dangerous neighbour. His views on having a Chief of Defence Staff in our context merit attention.

This book is a valuable addition to our rather bare cupboard of books on Indian Military History Post Independence. Since the author has laid stress on tactical operations, the inclusion of this book in the syllabi of Defence Services Staff College Course, Senior Command Course and High Command Course would be valuable.

Short Reviews of Recent Books

Profligate Governance: Implications for National Security. By TP Srivastava (New Delhi: Alpha Editions, 2015), 364p, ISBN: 9789385505713.

The book contains multi-topical articles written by the author over a span of three decades. The articles cover issues pertaining to strategic and international affairs, military matters, Indian Air Force (IAF) and civil aviation in four separate sections. The author analysed critically the higher decision making process at the political, bureaucratic and the military levels.

The author has included a variety of issues in Section 1. Some of these have been overtaken by subsequent developments in the strategic or technological domain; e.g. the chapter written on Environmental Modification as an instrument of war (though relevant) is of 1981 vintage. Similarly the strategic security imperatives in the Indian Ocean Region (IOR) have undergone changes due to capability enhancement of the major players and the dynamic geostrategic environment. Section 2 has also discussed the Defence Acquisition Policy, as evolved in 2007, which has been revised, a few times, to make it more responsive, thereafter. The proposed creation of the Chief of Defence Staff as per the author is not viable, not only on the administrative grounds but because neither, the Service Chiefs want to get their respective authority reduced nor, is the Government keen on it.

The author also opines that the assessment systems in the IAF and the Navy are more realistic and objective as compared to the Army. This objectivity is attributed to the closed system of reporting where annual confidential reports are not shown in the IAF and the Navy, whereas the Army follows the open system, leading to inflated reports. This appears to be true to a large extent.

Section 3 is devoted to issues pertaining to the IAF and makes interesting reading, based on his personal experience of combat flying and command of a fighter Squadron. He attributes flying accidents in the IAF mainly to lack of "professional discipline", rather than professional competence or the absence of modern trainer aircraft. This is questionable judgement.

Section 4 makes a short review of civil aviation in the Country. He is critical of the standards of our flying institutes which lack the necessary infrastructure, have inadequate training aircraft and are staffed by inexperienced flying instructors. The eligibility conditions for a flying institute have been listed in the Appendix to Section 4.

Overall, the subjects and the issues discussed in the book are revealing and interesting; however, the vintage of articles being old, the accuracy of some of the conclusions is suspect.

Lieutenant General Chandra Shekhar, PVSM, AVSM (Retd)

Cyber Warfare: Its Implications on National Security. By Sanjeev Relia, (United Service Institution of India, New Delhi, 2015), pp..245, Rs. 850.00, ISBN 9789384464820.

There can be little doubt that cyberspace has changed most aspects of life in the 21st Century. From social interaction and education to politics and business, it would be hard to imagine a world that is not connected by computers and online activities. Can this information revolution which has made cyberspace an integral part of all facets of life, influence the way wars will be fought in the times to come? The said book delves into such issues and provides a thought provoking and comprehensive detail of what steps does India need to take to prepare herself for cyber war.

The book is divided into six chapters. In Chapter One, the author has covered the basic aspects and the kind of threats that loom in cyberspace. In Chapter Two global hot spots of cyberwar have been discussed along with analysis of some recent cyber attacks which have shaped our opinion on cyber warfare. The central theme in Chapters Three and Four is the threat that our critical information infrastructure faces from cyberspace and actions that have been taken at the national level to ensure protection of such infrastructure in India. Chapter Five presents a cyberwar model at the operational level and brings out how military systems in the battlefield can be targeted by cyber attacks. Finally, the last Chapter makes policy and organisational recommendations at the National level as well as the efforts required to be made at the international level to prevent a cyberwar.

The book has systematically highlighted how cyberspace today is an operational domain and how cyber security is a contributing factor towards national security. Critical infrastructure when targeted and threatened from cyberspace can destabilise a nation and that is why it is essential to develop a secure cyber ecosystem in the Country. The author in his recommendations has emphasised on the need of possessing offensive cyber capabilities both at the strategic as well as operational level by the three Services to deter possible cyber attacks from our adversaries. While the Government needs to play an important part in ensuring the security of cyberspace, the author recommends that the private sector too plays an equally important role in this domain. Hence, to be effective, our cyber security framework must be based on a public-private partnership model.

The cyberspace will be affected by conflict, just as is the case with every other domain in which individuals, groups and societies interact. Indeed, the real message for soldiers and political leaders is that cyberwar involves a broadening of the dimensions of warfare, rather than narrowing the future of conflict.

Lieutenant General Sunit Kumar, AVSM (Retd)

Mother, Where's My Country? Looking For Light in the Darkness of Manipur. By Anubha Bhonsle (Speaking Tiger Publishing Pvt. Ltd, New Delhi, 2016), pp 250, Price Rs 499.00, ISBN 978-93-85288-35-7.

A painstakingly researched book on the disturbed society, which is Manipur, today. The author has drawn on the tragic circumstances and results of some selected atrocities and their resultant effect which has led to the total destruction of the lives of a few individuals and their families. Developing the theme further, the distorted and disturbed life of the common citizens, consequent to the application of the Armed Forces Special Powers Act (AFSPA) has been described with emphasis on how it affects the day to day life of the women in particular. The picture painted is of a society, located in a bountiful land, but which is merely surviving with limited hope for improvement.

The author enumerates the existence of nearly forty five insurgent groups with their diverse motivations and the curtailed role of security Forces, largely Police Forces, operating under the

umbrella of AFSPA, which has led to a state of stalemate. Violations do take place due to individual transgressions and poor leadership but the resultant situation indicates aimlessness and lack of any progress towards a lasting solution. Manipur is depicted as a society where Institutions regularly fail their citizens.

The political class and their functioning too indicate a lack of vision, bereft of any progress towards the common good. Greater attention seems to be devoted to petty rivalries and extraction of more funds from the Central Government. For the Central Government too Manipur appears too far. The existing low level of violence achieved on the strength of funds allotted and misused with marginal benefit to the common good, suggests a strategy of a convenient stalemate. The common citizen will, therefore, continue in anguish to search and cry for their Mother, that used to be Manipur.

Easy to read, well arranged matter with excellent editing, this book is a valuable addition to our knowledge of the northeast of India. Greater analysis of the compulsions of the State would have given the readers a more balanced view.

Brigadier N Bahri, VSM (Retd)

Governance in Pakistan: Hybridism, Political Instability and Violence. By Sagheer Ahmad Khan (Karachi, Oxford University Press, pp..327, 2016, Rs. 995/-, ISBN 978-0-19-940184-0)

This well researched volume covers a range of complex issues of governance in Pakistan. The author's approach is deeply analytical. He posits that the governing elite's response to governance in Pakistan has been essentially an oscillation between rational-democratic order and traditional- authoritarianism. The intervention for the latter form is considered as inevitable till conditions improve for 'real' democratic rule. The author's emphasis in this study includes historical, sociological, political and economic factors that impact governance and which are deliberated upon at length in seven chapters. Suitably structured, the analysis is supported with references, notes and tables.

Initially, Khan identifies and explains key terms and concepts. The author opines that rational-democratic discourse along with traditional structures during colonial rule resulted in hybridism, ethnic and religious assertiveness developing new power equations. Khan

brings out that Pakistan has experienced ethnic disintegration, repeated insurgency, urban guerilla warfare, sectarian violence and terrorism. Subsequently, the author explains that the ruling elite hamstrung by structural factors kept changing their viewpoint with changing internal and external situations resulting in 'adhocism'. Thus the people remained vulnerable to mass mobilisation by demagogues. Due to this inherent authoritarian-democratic paradox the governing elite followed inconsistent policies that neither fully coerced nor accommodated the people's aspirations resulting in ethnic nationalism.

Khan admits that religion as a basis of separate identity provided a rationale for Partition. Yet as Khan brings out it was Yahya Khan who actively promoted Islam as the ideology of Pakistan and co-opted Islamic groups especially Jamaat-e-Islami. Later, Zia introduced Hudood Ordinance (public lashings, stoning, amputation), lowering the status of women and a deeper 'Islamisation' of the military. Daniel Pipes, a social scientist, quoted by the author, states that the incompatibility of Islam with secularism is a source of violence! Just how violent? In 2011, Punjab Governor: Salman Taseer was killed by Qadri - his security guard, for demanding reforms in Pakistan's blasphemy laws. Qadri's execution in March 2016 has triggered massive protests all over Pakistan. Fact is - religion is the raison d'être of Pakistan. A transitional regime is violence prone yet the author is unable to fully explain why the military routinely takes over the reins in Pakistan? Five coups d'état are not mere coincidence.

Major General Ashok Joshi, VSM (Retd)

Candles in the Dark: Successful Organisations in Pakistan's Weak Institutional Evvironment. By Mahmood Ali Ayub and Syed Turab Hussain (Oxford University Press, Karachi, 2016), pp..288, Price Rs 995, ISBN 9780199403363

As the title of the book suggests, it analyses a few entities and organisations in Pakistan that have successfully survived the weak institutional environment, fragile economy and a hostile security situation that has prevailed in that country for decades. The authors have selected nine institutions for their research, from both public and private sectors; namely, Lahore University of Management Sciences (LUMS), Institute of Business Administration (IBA), Motorway Police, Benazir Income Support Programme (BISP),

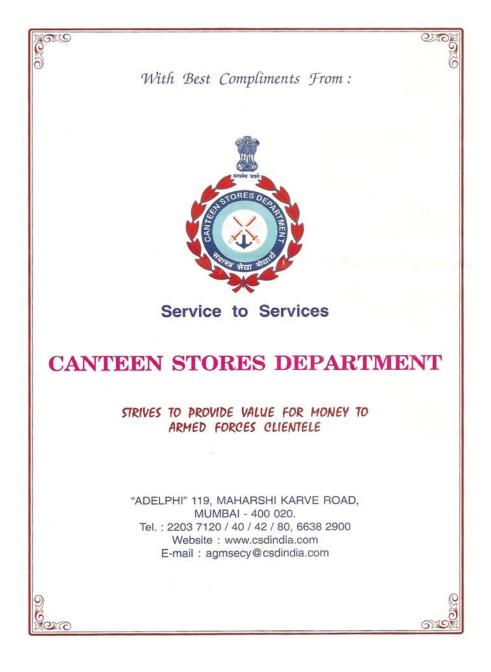
National Database and Registration Authority (NADRA), Punjab Education Foundation, Edhi Foundation, Shaukat Khanum Memorial Cancer Hospital and Rescue 1122, that have earned respect and trust of its citizens, their Government and also legitimacy in international circuits.

Having described the numerous political, economic and security challenges that Pakistan is facing that has led to a weak institutional environment in Part I, the authors have compared Pakistan's ranking in World Economic Forum's Executive Opinion Survey for 2014-2015 with six other Asian countries on various counts such as quality of institutions, corruption, judicial efficiency etc. and found Pakistan lagging behind its Asian neighbours.

Part II takes up the nine selected institutions as case studies to understand how and why these institutions have excelled domestically and internationally, despite the 'hostile and fragile milieu within which they operate and what are the underpinnings of success for these institutions.' These case studies make for an interesting reading and give a streak of hope to the readers that amidst the chaos and gloom of Pakistan's vulnerable political and security situation, there are these islands of excellence that are imparting quality higher education to their youth, helping the poor uplift their lives and generate employment opportunities as also providing financial help mainly to women through schemes like BISP. To bring a balance in their research, the authors have also discussed two failed institutions – Pakistan International Airlines and Pakistan Railways.

Part III discusses the underpinnings of success of these nine institutions and concludes with some remaining issues that these institutions should watch out for. Despite the depth of research involved, the authors have managed to keep the contents easy to read and comprehend. It will provide the Indian readers with insight into Pakistan's lesser known successful institutions and Pakistan's policy makers some food for thought.

Major Sonali Gupta (Retd)



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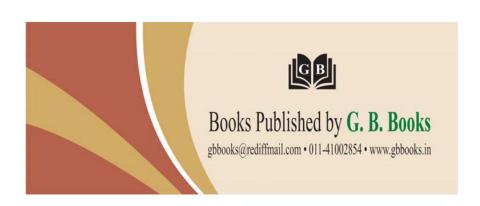
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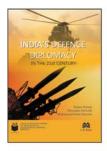
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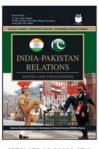




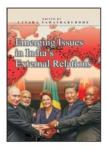
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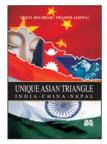
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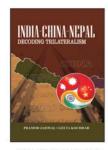
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